

Expected Resources

AP-15 Expected Resources - 91.420(b), 91.220(c)(1,2)

Introduction

The Town anticipates receipt of CDBG funds in the amount of approximately \$1,000,000 annually. To maximize the impact of the CDBG Entitlement funds, the Town expends significant general government funds and encourages all partners and projects to strategically leverage additional funds.

As a member of the North Suburban Consortium, the Town has available HOME Investment Partnership Funds to support direct assistance to moderate income homebuyers and to subsidize the development cost of affordable housing projects.

Anticipated Resources

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Reminder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	1,042,348	150,000	81,000	1,273,348	4,600,000	Re-programmed funds will be utilized to support year 1 activities. Actual amounts may vary slightly.

Table 1 - Expected Resources – Priority Table

Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied

The Town of Arlington anticipates CDBG funds will leverage additional resources. Non-Entitlement funds that will be used to further the goals of the Strategic Plan may include: private foundations, organizations, and individuals. The following leveraged resources are anticipated during the Consolidated Plan:

Town General Funds: The projected Town budget commits resources for the priority activities including Public Parks, Facilities and Infrastructure, Health and Human Services (HHS), and Economic Development.

Affordable Housing Resources: Affordable Housing Developments are likely to utilize a variety of State Housing Resources including Housing Bond funds, the Mass Rental Voucher program, funds for historic preservation, and private mortgage financing.

Philanthropy: Private funding from national, state, and local funders including the United Way, Symmes Trust, Private Foundations, Arlington Patrolman Association, and private donors. Additionally, the Housing Corporation of Arlington raises private donations from Town residents and businesses from a Walk for Affordable Housing (\$37,000), Homeless Prevention Appeal letter (\$35,000) and Annual Meeting and Membership dues (\$65,000).

New Market Tax Credits: NMTCs were created in 2000 as part of the Community Renewal Tax Relief Act to encourage revitalization efforts. The NMTC program provides tax credit incentives for equity investment.

Section 8 Funds: Section 8 is administered by the Arlington Housing Authority and provides rental subsidies to approximately 400 Arlington households.

The HOME program matching requirements are met through State Housing Bond funds and the Mass Rental Voucher program. Matching funds requirements are monitored by the Malden Redevelopment Authority as the NSC Lead Agency.

If appropriate, describe publically owned land or property located within the jurisdiction that may be used to address the needs identified in the plan

No publically owned land is intended to be used to address priority needs.

Discussion

The priorities identified within the Strategic Plan are the outcome of an extensive, comprehensive effort to identify community needs. The Strategic Plan assesses the available resources available to meet those needs. The Town of Arlington's investments will leverage public and private funds to address the economic development, affordable housing, community development, and special needs populations' needs.

Annual Goals and Objectives

AP-20 Annual Goals and Objectives - 91.420, 91.220(c)(3)&(e)

Goals Summary Information

Sort Order	Goal Name	Start Year	End Year	Category	Needs Addressed	Funding	Goal Outcome Indicator
1	Affordable Housing Development	2015	2019	Affordable Housing	Affordable Housing	CDBG: \$338,536	Rental units rehabilitated: 3 Housing Units Direct Financial Assistance to Homebuyers: 1 Households Assisted: 4
2	Housing Rehabilitation	2015	2019	Affordable Housing	Affordable Housing	CDBG: \$225,000	Homeowner Housing Rehabilitated: 8 Household Housing Unit
3	Public Infrastructure	2015	2019	Non-Housing Community Development	Public Facilities, Infrastructure, and Parks	CDBG: \$125,000	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 100 Persons Assisted
4	Public Parks and Open Spaces	2015	2019	Non-Housing Community Development	Public Facilities, Infrastructure, and Parks	CDBG: \$14,000	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 100 Persons Assisted
5	Public Facilities	2015	2019	Non-Housing Community Development	Public Facilities, Infrastructure, and Parks	CDBG: \$200,000	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 110 Persons Assisted

Sort Order	Goal Name	Start Year	End Year	Category	Needs Addressed	Funding	Goal Outcome Indicator
6	Public Services	2015	2019	Homeless Non-Homeless Special Needs	Public Services	CDBG: \$178,852	Public service activities other than Low/Moderate Income Housing Benefit: 1900 Persons Assisted

Table 2 – Goals Summary

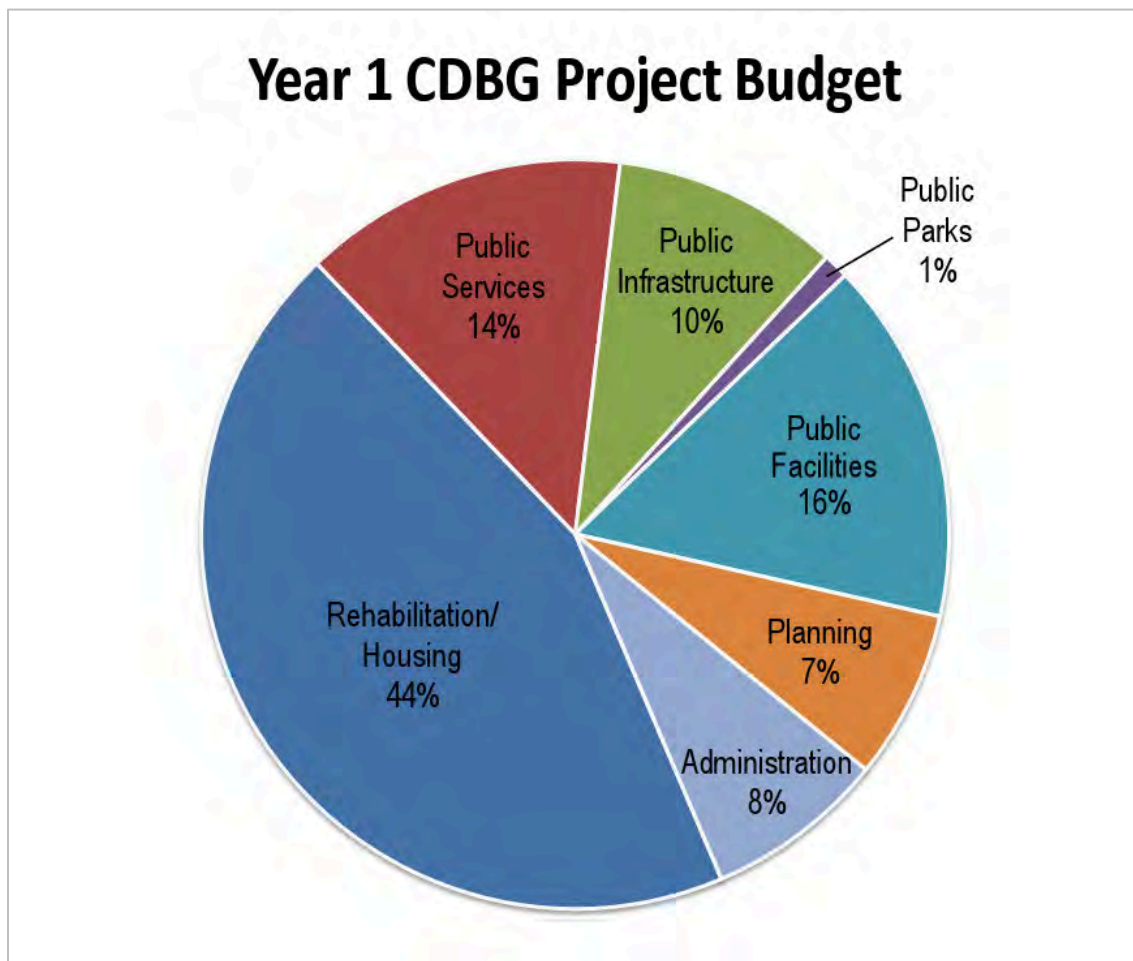
Goal Descriptions

1	Goal Name	Affordable Housing Development
	Goal Description	Funds will be used to develop additional units of permanent affordable housing for low income households, and for possible Brownfields site clean-up for redevelopment for affordable housing.
2	Goal Name	Housing Rehabilitation
	Goal Description	Funding of the Arlington Home Rehabilitation Office to continue a loan program that assists residential homeowners of 1-4 family residences in the renovation of their properties. The Arlington Home Improvement Loan Program (AHILP) offers financial assistance to low and moderate income homeowners by providing low interest (1.75%) and deferred loans with CDBG funds. The loans enable the homeowner to make home repairs and to correct violations of existing building code standards that can be detrimental to the health and safety of the occupants.
3	Goal Name	Public Infrastructure
	Goal Description	Funding to construct/reconstruct wheelchair ramps in accordance with Americans with Disabilities Act Guidelines for the purpose of improving access and pedestrian safety for the elderly and disabled.
4	Goal Name	Public Parks and Open Spaces
	Goal Description	Funding to meet ADA guidelines at Buck Field, Cutter Park and Hill's Hill Field. Improvements will be made to the approach, entrance and access of these facilities, as well as their elements.
5	Goal Name	Public Facilities
	Goal Description	Funding to the Arlington Housing Authority to build a Life & Skills Center at 2 Freemont Court, in the Menotomy Manor Development and for renovations at Drake Village which houses elderly and disabled persons.
6	Goal Name	Public Services
	Goal Description	A range of public service programs to support vulnerable populations and improve the quality of life for low and moderate income persons.

AP-35 Projects - 91.420, 91.220(d)

Introduction

In Year 1 of the Consolidated Plan, the Town allocated funding that addresses unmet priority needs while continuing commitments to successful multi-year initiatives. The projects funded within Housing Development and Home Rehabilitation goals are long-standing, successful projects that address the highest need, which is safe, affordable housing. Public Service Activity programs are likewise long-standing successful programs operated by the Town and non-profit partner agencies. Economic Development and Public Infrastructure, Parks, and Facility projects represented a continued commitment to improving public spaces.



Describe the reasons for allocation priorities and any obstacles to addressing underserved needs

The Town allocated funding to address the priorities identified within the Consolidated Plan process. The overwhelming priority was the lack of safe affordable housing. Investments in housing account for over 40% of the CDBG entitlement funding. Despite this significant investment, the affordable housing needs will remain unmet.

The second significant funding allocation, representing over 25% of the CDBG allocation, is to support physical improvements to streetscapes, parks, and public facilities. Improvement are all part of a larger effort to increase accessibility to all public spaces for all Arlington residents.

AP-38 Project Summary

Project Summary Information

TOWN OF ARLINGTON



Report to Annual Town Meeting 2015 Article 18 Endorsement of CDBG Application

We are pleased to submit the Community Development Block Grant Budget for program year 41 (July 1, 2015-June 30, 2016). Based on a review of the applications received at the public hearing on February 5, 2015 we have developed the following budget for the use of CDBG funds. This memorandum describes each of the requests and the recommended budget amounts.

The Town of Arlington expects to receive \$1,042,348 in new grant funds from the Department of Housing and Urban Development for the period July 1, 2015 through June 30, 2016. This is a decrease of **\$42,523** from the current year's allocation. Requests for funds totaled **\$1,845,069** therefore, necessitating reductions. Many of the programs and activities are a continuation of on-going programs.

The Town also estimates that it will receive an additional \$150,000 in *program income* generated by the Arlington Home Improvement Loan Program. HUD regulations allow 15% of program income to be allocated to the public services category. The Town will utilize program income to offset some of the reduction in CDBG funding. The Town has also included in this budget re-programmed funds of \$81,000 from previous years' CDBG project allocations that were not fully expended.

The following is a summary of the requests for funds. All requests have been placed into one of five categories: *Housing/Rehabilitation, Public Services, Public Facilities and Improvements, Planning, and Administration.*

Projects/activities must meet **ONE** of the following HUD National Objectives:

Low/Moderate Income Area Benefit: the project/activity meets the needs of persons residing in an **area** where at least 33.33% (exception rule for Arlington) of the residents are low or moderate income persons.

Low/Moderate Income Clientele: the activity benefits a group of persons (rather than residents in a particular area) 51% of whom are low or moderate income persons. The following groups are presumed to be Low/Moderate: abused children, battered spouses, elderly persons, adults meeting the **Bureau of Census' Current Population Reports** definition of "severely disabled", homeless persons, illiterate adults and persons living with AIDS.

Low/Moderate Housing: The project will provide or improve permanent residential structures which, upon completion, will be occupied by low and moderate income households. This includes but is not limited to acquisition or rehabilitation. Housing can be either owner or renter-occupied units in one family or multi-family structures.

Slum or Blighted Area: the project is in a designated slum/blighted area as defined under State or local law and will address conditions that qualified the area as slum or blighted.

Spot Blight: the project will prevent or eliminate specific conditions of blight or physical decay outside a slum area. Activities are limited to clearance, historic preservation, rehabilitation of buildings, but only to the extent necessary to eliminate conditions detrimental to public health and safety.

Board of Selectmen
Town Manager

REHABILITATION/HOUSING

Affordable Housing Program: This is a request for \$525,000, which will allow the Town to continue creating affordable housing. Funds will be used to develop additional units of permanent affordable housing for low income households, and for possible brownfields site clean-up for redevelopment for affordable housing. \$10,000 is included as partial salary for the Housing Director position. Funding is recommended at \$338,536.

Arlington Home Improvement Loan Program: A request for \$350,000 has been submitted by the Arlington Home Rehabilitation Office to continue a loan program that assists residential homeowners of one to four family residences in the renovation of their properties. The Arlington Home Improvement Loan Program (AHILP) offers financial assistance to low and moderate-income homeowners by providing low interest (1.75 %) and deferred loans with CDBG funds. The loans enable the homeowner to make home repairs and to correct violations of existing building code standards that can be detrimental to the health and safety of the occupants. The Arlington Home Rehabilitation Office also provides technical and contractor procurement services. Funding is recommended at \$225,000.

PUBLIC SERVICES

Adult Day Health Center Scholarships: The Council on Aging seeks \$10,000 to continue the Adult Day Health Center Scholarship Program, which is operated by Cooperative Elder Services, Inc. The program provides a safe and therapeutic adult day care service at a very low cost for those who, due to physical and/or psychological limitations, cannot be left alone at home. Clients are brought to a safe and supportive environment at a day care facility in the Multipurpose Senior Center. Funding is recommended at \$4,000.

AHS Athletic Scholarships: This is a request for \$13,000 by the Arlington High School Athletic Department to continue an athletic scholarship program at Arlington High School. The funds will be used for income eligible students who cannot afford to pay the annual activity fee for various athletic programs offered. Funding is recommended at \$8,000.

Arlington Youth Consultation Center: The Board of Youth Services is requesting \$25,000 to subsidize the costs of counseling services for low and moderate-income families that qualify under HUD income guidelines. Ninety percent of AYCC clients qualify under the low and moderate-income guidelines. The AYCC provides various counseling services including individual, group and family therapy, emergency services, crisis intervention services and referral services. The CDBG allocation defrays the cost of out-of-pocket expenses that are not covered by the client's insurance or is used for children and families that are without support or cannot afford the fee scale. The AYCC maintains records verifying income and the names of the families receiving the benefit. Level funding is recommended at \$10,122.

Arlington Youth Hockey Scholarships: This is a request for \$5,300 for a scholarship program that provides financial assistance to income eligible youths to participate in the Arlington Youth Hockey Program at the Ed Bum's Arena. No funding is recommended at this time.

Arlington EATS: This is a request for \$6,000 to provide nutritious food on weekends, school vacation weeks and summer vacation for children who receive free/reduced lunch during the school year. The purpose of the program is to fill the gap by providing meals to these children when school is not in session. Funding is recommended at \$1,250.

Boys & Girls Club Scholarships: The Arlington Boys & Girls Club requests \$20,000 to continue awarding scholarships to families who participate in the Boys & Girls Club activities. The program provides financial assistance to families with limited resources for such activities as after school care, summer camp, instructional classes and preschool. Each applicant must verify his/her income and fall within the HUD guidelines. Each recipient is also required to share in the cost of the program, based on his or her ability to pay. Funding is recommended at \$14,500.

Code Red-MyDailyCallProgram: The Council on Aging is requesting \$1,250 to fund a service that schedules calls to monitor those residents who are most vulnerable or at-risk. In the event a resident does not respond to attempted calls or requests assistance during a call, emergency personnel are dispatched to the president's address. No funding is recommended at this time.

Dial-A-Ride Transportation Program: The Council on Aging is requesting \$73,999 to continue operating their transportation program as an enterprise fund. It provides transportation services allowing the elderly and disabled to have access to the community and its services. Medical trips, food shopping, access to Senior Center programs, church and banking services are the most frequent reasons for usage. The program provides van service and taxi services for persons who are unable to use public transportation or who cannot afford full taxi fares. Fully equipped vans are owned and operated by the Council on Aging while taxi services are purchased from a private vendor. Funding is recommended at \$40,000.

Food Link: This is a request for \$17,500 to support a program staffed by volunteers with "a mission to alleviate hunger locally by collecting donated, good quality nutritious food" and distributing it to low income residents of the Town. Funding is recommended at \$1,250.

Jobs, Jobs, Jobs Program: This is a combined request by the Arlington Recreation Department, the Arlington Boys & Girls Club, and Fidelity House for \$14,000 to provide seasonal jobs for young teens. The program targets youths in grades nine, ten and eleven who meet low-income guidelines. The teens will be employed as recreation assistants' at all three agencies. The program provides teens the opportunity to learn job skills and gain valuable job experience. Funding is recommended at \$12,000.

Ican Shine Learn to Bike Program: This is a \$2,000 request to support a program designed to teach people with disabilities ages eight and up how to ride a two-wheel bicycle and experience the thrill of independently riding a bicycle during their lifetime. Funding is recommended at \$1,200.

Lifeline Subsidy: The Council on Aging is requesting \$1,200 to supplement the cost of lifeline services for Arlington elders who cannot afford the cost of such services. No funding is recommended at this time.

Menotomy Manor Homework Support Program: This is a request by Operation Success for \$6,000 to pay for the operating costs of a homework support program for junior high school students living in Menotomy Manor, a Housing Authority property for income qualified families. Trained volunteers, active and retired teachers from the community provide homework tutoring. Anticipated operating costs include computer supplies and maintenance, schoolwork supplies, phone line, Internet access, and parent program consultation. Funding is recommended at \$6,000.

Menotomy Manor Outreach Program - Fidelity House: This request from the Fidelity House seeks \$18,000 to help defray the cost of programs that the Fidelity House manages for the low income families of Menotomy Manor. The Menotomy Manor Outreach Program was created to directly address the developmental needs of Arlington's low-income youth and help assimilate them into the community. The program includes free transportation to and from Fidelity House, free memberships, participation in all youth programs, on-site programming, and camp memberships for Summer Day Camp. The program's goal is to continue to provide a quality program for 5-18 year olds. Funding is recommended at \$14,000.

Recreation Program Scholarships: The Park and Recreation Commission is requesting \$13,000 to continue a scholarship program for activities offered by the Recreation Department. The program provides low and moderate income residents an opportunity to participate in recreation programs by providing financial assistance to offset the cost of program fees. The program requires that families provide documentation of financial need and meet HUD income guideline requirements. Funding is recommended at \$13,000.

Volunteer Services Coordinator: The Council on Aging requests \$53,530 to fund the position of Volunteer Services Coordinator. The Coordinator works directly for the Council on Aging to organize program activities and to recruit and supervise volunteers who provide services throughout the community. The development of public relations and special programs, many of which interface with other COA services, is an ongoing focus of this position. The Volunteer Services Coordinator also acts as the coordinator of the COA transportation program. The funds received will be used for the base salary of the staff person plus all fringe benefits. Therefore, funding is recommended at \$53,530.

PUBLIC FACILITIES AND IMPROVEMENTS

ADA Compliance-Curb Cuts: There is a request for \$150,000 to construct/reconstruct curb cut ramps with the Americans with Disability Act Guidelines for the purpose of improving access and pedestrian safety for the elderly and disabled. Funding is recommended at \$125,000.

ADA Park Improvements (Buck Field, Cutter Park and Hills Hill Field): This is a request for \$23,170 to meet ADA guidelines at Buck Field, Cutter Park and Hills Hill Field. Improvements will be made to the approach, entrance and access of these facilities and their elements. Funding is recommended at \$14,000.

Facade Improvement Program: This is a request for \$25,000 to fund a portion of façade restoration/rehabilitation of Commercial Buildings. No funding is recommended at this time.

Housing Authority: Life & Skills Center Building/Drake Village Senior Housing Initiative: This is a request by the Arlington Housing Authority for \$250,000 to build a Life & Skills Center at 2 Freemont Court, in the Menotomy Manor Development and for renovations at Drake Village which houses elderly and disabled persons.

The Life & Skills center would offer a larger and more efficient space for existing programs and allow for additional programs such as banking and finance classes, computer training classes, and job search skills classes in an effort to make families of Menotomy Manor self sufficient.

The Center would also house the present substation of the Arlington Police Department and the Arlington Housing Authority's on site Management Office at Menotomy Manor.

The Drake Village Senior Housing Initiative involves renovating, modernizing and adding accessibility features to the Drake Village cottages.

Funding for this dual request is recommended at \$200,000.

PLANNING

Planning & Zoning Study: This is a request for \$75,000 to fund tasks and services to prepare and recommend a revised zoning bylaw to guide land use and redevelopment consistent with the Comprehensive Master Plan. Funding is recommended at \$50,000.

Planner: This is a request for \$20,000 to partially fund the position of Planner. The Planner works directly for the Director of Planning and Community Development. Duties and responsibilities of the position involve a multitude of CDBG related planning issues, including work on historical matters, land and open space issues. Funding for this position is recommended at \$20,000.

Housing Director/Assistant Director of Planning: \$20,000 is requested to partially fund this staff position responsible for developing affordable housing and a housing plan for the Town, as well as implementation of the Master Plan and other planning activities. Funding for this position is recommended at \$20,000.

Vision 2020 (Community Volunteers for Community Initiatives): This is a request for \$3,000 to continue the annual Census Insert Survey. Data and preferences collected and collated have been valued information for developing policy and direction for the community. Funding is recommended at \$3,000.

ADMINISTRATION

General Administration: An amount of \$20,000 is requested for operating and administration costs of the CDBG program. This budget item provides for costs of overall program management, coordination, monitoring, and evaluation. Funding is recommended at \$12,000.

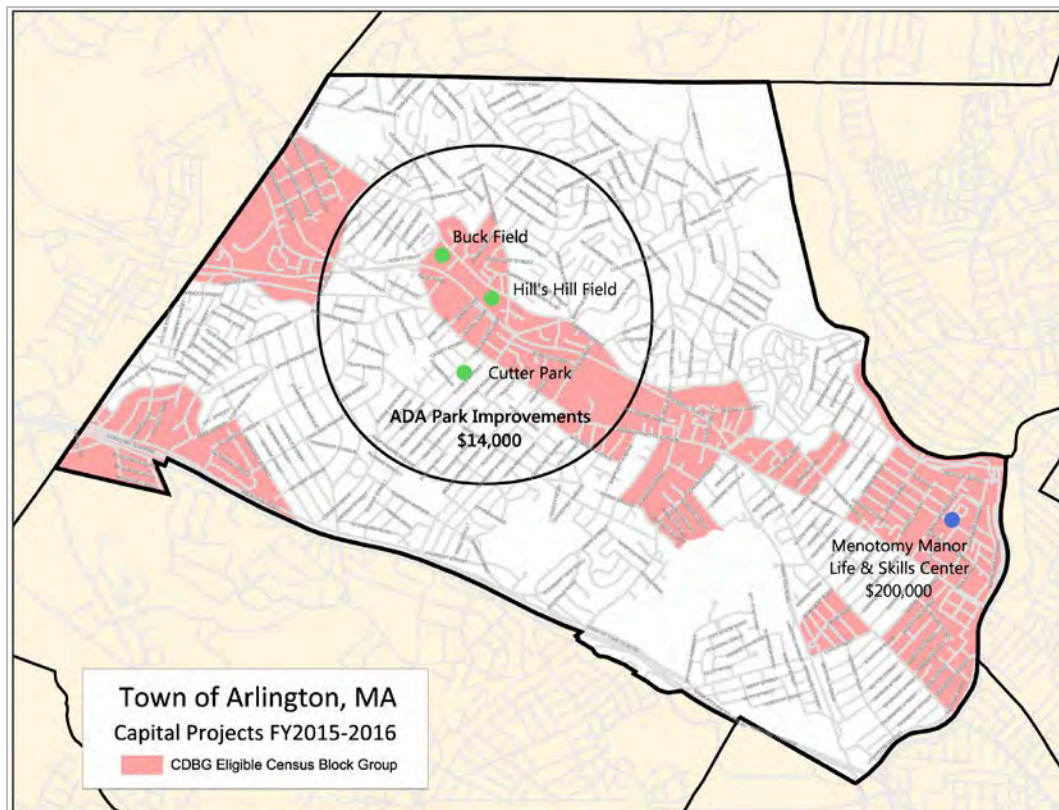
Grants Administrator: This is a request for \$86,960 to fund the position of Grants Administrator. The Grants Administrator works in the Department of Planning and Community Development and is responsible for the daily financial administration of the CDBG program and coordination of grant activities with program directors. Related costs include salary and reimbursement to the Town for fringe benefits. Funding for this position is recommended at \$86,960.

AP-50 Geographic Distribution - 91.420, 91.220(f)

Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed

The majority of CDBG funding in Year 1 is allocated to projects that will be available Town-wide. Affordable Housing production, Housing Rehabilitation programs, and public service activities, which account for 58% of the annual budget are operated based upon the eligibility of the person/household, not through geographic targeting.

Geographic Distribution



Rationale for the priorities for allocating investments geographically

Projects were prioritized to address identified need rather than allocated to a particular neighborhood. In Year 1 of the Consolidated Plan, the CDBG funds are expended to address Town-wide needs of housing affordability, housing conditions, economic development, and increased access to public parks and facilities.

Discussion

Utilizing input from the Consultations and Citizen Participation, the Town chose to target programmatic responses to identified needs rather than geographic targeting.

AP-85 Other Actions - 91.420, 91.220(k)

Introduction

The Annual Action Plan activities and goals coincide with the priorities identified within the Consolidated Plan. The activities selected for Year 1 funding are those projects that are ready to proceed, and able to make immediate impacts to low and moderate income persons. Eligible projects selected through the process included ADA improvements to public parks and streets as well as additional improvements to two public facilities initiated in prior years. Eligible public service activities were selected through a formal solicitation process, which programs priorities to best address identified needs. The majority of funding is dedicated to the greatest community priority, which is safe, quality, affordable housing. The Action Plan is formally approved at Town Meeting.

Actions planned to address obstacles to meeting underserved needs

The greatest obstacle to addressing unmet needs is the lack of resources. The Town will seek to maximize the resources available in furtherance of the Year 1 activities.

The Town will seek to partner with private developers and property owners to create opportunities for low and moderate income persons. First, the Town will continue its successful efforts to expand affordable housing development through Inclusionary Zoning practices that require affordable housing units to be created in all new housing developments with more than 6 units. Secondly, the Town will provide funding for Commercial Property Improvements that create economic opportunities and jobs.

Actions planned to foster and maintain affordable housing

Per the discussion above, the Town has budgeted more than 40% of its annual CDBG allocation towards the goal of preserving, producing, and improving affordable housing. The Town will operate a home rehabilitation program and will support the programs and projects of the Housing Corporation of Arlington.

Actions planned to reduce lead-based paint hazards

The Town will continue to provide housing rehabilitation funding that requires safe treatment of all lead-based paint hazards. In addition, the Town and the Malden Redevelopment Authority will ensure compliance with MA lead laws on all homebuyer assistance and developer-driven projects, homeowner and rental.

Actions planned to reduce the number of poverty-level families

The Town's Anti-poverty efforts include a three-pronged approach: creation of economic growth, creation of middle income local jobs, and support and self-sufficiency programs. During Year 1, the Town has funded programs that are designed to achieve all three goals. The Action Plan includes economic growth and job creation through a Commercial Property Improvement program. Self-sufficiency programs are funded through public service activities.

Actions planned to develop institutional structure

The Town will continue to enhance its program coordination functions, specifically in the areas of prioritization of projects and performance monitoring. Through inter-departmental communication, the Planning and Community Development Department will be readily available to identify ready-to-proceed public works and facility projects. The Town will evaluate its process for selection of public service projects to include a greater focus on outcome measures.

Actions planned to enhance coordination between public and private housing and social service agencies

The Town benefits from a strong network of Arlington-based providers as well as a network of regional housing and human services providers. The Town directly operates quality programs through its Department of Health and Human Services, which will ensure coordination of its programs with regional providers.

The Town will continue to participate as member of the North Suburban HOME Consortium. Through this participation, the Town is able to effectively coordinate its housing agenda with the surrounding communities.

Executive Summary

ES-05 Executive Summary - 91.200(c), 91.220(b)

1. Introduction

Every five years, HUD requires Entitlement Communities to create a Consolidated Plan to assist in determining community needs and establishing affordable housing and community development priorities. The Town of Arlington as an Entitlement Community for Community Development Block Grant (CDBG) funds has undertaken a community-wide dialogue in the development of this Consolidated Plan. The Town, as a member of the North Suburban HOME Consortium, further assisted in the development of the Consortium's Consolidated Plan, which identifies the regional Affordable Housing needs and priorities.

The Consolidated Plan Fiscal Year 2015-2019 is the strategic plan for allocating federal funds to maximize positive impact for low and moderate income persons.

2. Summary of the objectives and outcomes identified in the Plan

Through data gathered from the citizen participation process, existing community reports, and quantitative data, the Town has established the following high priority needs:

- ◆ Enhance economic opportunities by improving commercial properties and the Central Business District, encouraging small business creation and expansion, and increasing Arlington residents' opportunities through job readiness programs.
- ◆ Strengthen communities through investment in public infrastructure, parks and open space, and public facilities.
- ◆ Maximize Affordable housing opportunities by creating and preserving affordable rental and homeownership housing.
- ◆ Improve housing conditions through the operation of housing rehabilitation programs.
- ◆ Invest in public services and community facilities that provide new or improved access to programs that serve youth, seniors, and at-risk, vulnerable households.
- ◆ Coordinate efforts with regional homeless providers to assist in the stabilization of individuals and families at risk of homelessness.

3. Evaluation of past performance

The Town of Arlington is responsible for ensuring the compliance with all regulations associated with the Community Development Block Grant program; the Malden Redevelopment Authority is responsible for ensuring compliance with all regulations associated with the HOME Investment Partnership program.

The Town's Annual Action Plans and associated Consolidated Annual Performance and Evaluation Reports (CAPERs) provide the specifics of projects and programs undertaken by the Town. During the prior Consolidated Plan period (2010-2015), the Town was successful at investing resources to address priority needs, ensuring compliant implementation of projects and programs, and achieving anticipated outcomes.

The Town will continue to evaluate the performance of its partners, programs, and projects. Through regular ongoing monitoring, the Town will ensure activities are implemented effectively and that the funded activities are addressing community needs. The Town through the Department of Planning and Community Development will continue to evaluate opportunities to ease administrative burdens.

4. Summary of citizen participation process and consultation process

The Town through the Department of Planning and Community Development implemented a broad-based approach to maximizing citizen participation and stakeholder participation. Citizen Participation efforts included three public forums, a web-based resident survey with over 400 respondents, and two North Suburban Consortium-wide meetings.

5. Summary of public comments

A summary of public comments is found within Section PR-15 Citizen Participation.

6. Summary of comments or views not accepted and the reasons for not accepting them

All comments were accepted.

7. Summary

The Consolidated Plan is the outcome of an extensive, comprehensive effort to identify community needs and effective investment strategies to meet those needs. The Town of Arlington has priorities that address the economic development, affordable housing, community assets, and special needs population needs.

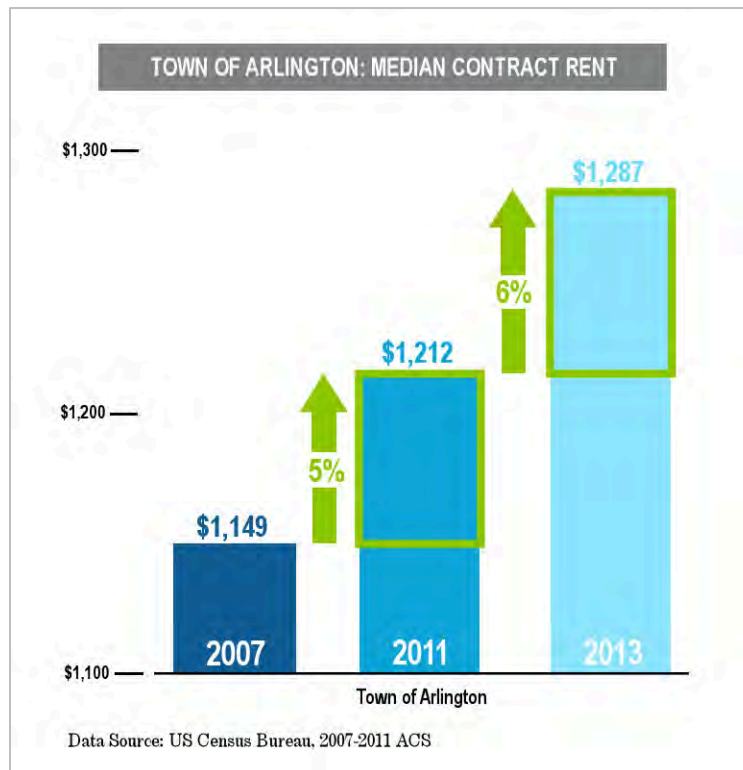
Housing Market Analysis

MA-05 Overview

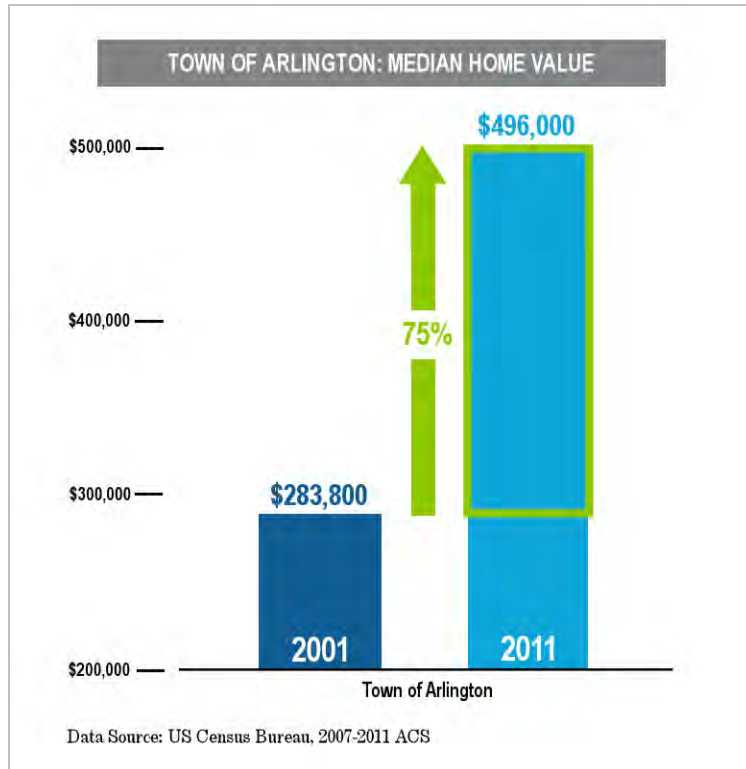
Housing Market Analysis Overview:

Consistent with HUD's objectives, the Town of Arlington has prioritized the expansion of economic opportunity, the availability of safe, decent, affordable housing, and creation of suitable living environments. An analysis of the existing market and community data supports the Town's investment in preserving and producing affordable housing, improving the condition of existing housing stock, retaining and expanding its employment base, and investing in public facilities, parks, and infrastructure.

The housing market data clearly demonstrates the lack of sufficient safe, affordable housing stock. An analysis of median contract rents show a substantial increase in rents from 2007-2011. The median rent increased 5% during that 4 year period of national housing crisis. More alarming is the more substantial increase in contract rents during the past two years (2011-2013). Rents increased an additional 6%, reaching a high median rent of \$1,287. The lack of affordable housing is even more acute on the housing value/homeownership front. The median home value increased by over 75% in the 2001-2011 period. The median value of \$496,000 (ACS 2007-2011) has made homeownership unachievable for low and moderate income households. The data supports a recurring theme, which is that many people who grew up in Arlington can no longer afford to live in Arlington.



Median Contract Rent



Median Home Value

MA-45 Non-Housing Community Development Assets - 91.410, 91.210(f)

Introduction

Like much of the Metro-North region, the Town of Arlington's labor force has benefited from national economic recovery and Boston's economic growth. With a civilian labor force of 24,957, Arlington has a relatively low unemployment rate of 3.85% for adults over the age of 25 (ACS 2007-2011). Indeed, Arlington's unemployment rate is lower than most of the NSC Member Communities.

Average commute time is perhaps the best indicator of Boston's impact on Arlington's employment statistics. 50% of Arlington's employed residents travel more than 30 minutes to work, suggesting residents are commuting into Metro-Boston. While Metro-Boston provides employment opportunities, Arlington recognizes the importance of local economic growth on tax revenue and the Town's financial stability.

Local economic growth has been identified as a priority need throughout the Consolidated Plan process. The Town through its Planning Department seeks an environment that is "conducive to growing and attracting businesses in order to strengthen and revitalize the Town's neighborhoods and communities and to stabilize and transform our physical, social, and economic environment". CDBG funds are a critical resource that can support business growth through direct financial assistance, commercial property improvements, and infrastructure upgrades.

The Town along with all NSC Member Communities is served by the Metro-North Regional Employment Board (MNREB). The MNREB is a "public-private partnership whose mission is to enable area residents to gain the skills to maximize their economic sufficiency and provide employers with the workforce they need to effectively compete in the changing world economy". The MNREB charters two career centers, both operated by Middlesex Community College. Initiatives of the MNREB are supported by local programs that aim to bolster English language skills, family stability, education, and employment readiness.

Economic Development Market Analysis

Business Activity

Business by Sector	Number of Workers	Number of Jobs	Share of Workers %	Share of Jobs %	Jobs less workers %
Agriculture, Mining, Oil & Gas Extraction	0	0	0	0	0
Arts, Entertainment, Accommodations	4	0	5	0	-5
Construction	4	0	5	0	-5
Education and Health Care Services	13	0	17	0	-17
Finance, Insurance, and Real Estate	10	0	13	0	-13
Information	2	0	3	0	-3
Manufacturing	21	0	27	0	-27
Other Services	2	0	3	0	-3

Business by Sector	Number of Workers	Number of Jobs	Share of Workers %	Share of Jobs %	Jobs less workers %
Professional, Scientific, Management Services	9	0	12	0	-12
Public Administration	0	0	0	0	0
Retail Trade	8	0	10	0	-10
Transportation and Warehousing	0	0	0	0	0
Wholesale Trade	5	0	6	0	-6
Total	78	0	--	--	--

Table 1 - Business Activity

Data 2007-2011 ACS (Workers), 2011 Longitudinal Employer-Household Dynamics (Jobs)

Source:

Labor Force

Total Population in the Civilian Labor Force	24,957
Civilian Employed Population 16 years and over	23,747
Unemployment Rate	4.85
Unemployment Rate for Ages 16-24	13.15
Unemployment Rate for Ages 25-65	3.85

Table 2 - Labor Force

Data Source: 2007-2011 ACS

Occupations by Sector	Number of People
Management, business and financial	10,365
Farming, fisheries and forestry occupations	936
Service	1,182
Sales and office	4,937
Construction, extraction, maintenance and repair	784
Production, transportation and material moving	547

Table 3 – Occupations by Sector

Data Source: 2007-2011 ACS

Travel Time

Travel Time	Number	Percentage
< 30 Minutes	10,874	50%
30-59 Minutes	9,150	42%
60 or More Minutes	1,833	8%
Total	21,857	100%

Table 4 - Travel Time

Data Source: 2007-2011 ACS

Education

Educational Attainment by Employment Status (Population 16 and Older)

Educational Attainment	In Labor Force		Not in Labor Force
	Civilian Employed	Unemployed	
Less than high school graduate	432	0	193
High school graduate (includes equivalency)	1,987	180	592
Some college or Associate's degree	2,744	86	740
Bachelor's degree or higher	15,325	696	1,983

Table 5 - Educational Attainment by Employment Status

Data Source: 2007-2011 ACS

Educational Attainment by Age

	Age				
	18–24 yrs	25–34 yrs	35–44 yrs	45–65 yrs	65+ yrs
Less than 9th grade	12	11	15	272	322
9th to 12th grade, no diploma	58	70	29	228	382
High school graduate, GED, or alternative	423	369	671	1,719	2,574
Some college, no degree	743	564	595	1,264	899
Associate's degree	171	234	234	679	363
Bachelor's degree	624	2,187	2,578	3,426	991
Graduate or professional degree	60	2,324	2,894	4,622	1,120

Table 6 - Educational Attainment by Age

Data Source: 2007-2011 ACS

Educational Attainment – Median Earnings in the Past 12 Months

Educational Attainment	Median Earnings in the Past 12 Months
Less than high school graduate	0
High school graduate (includes equivalency)	0
Some college or Associate's degree	0
Bachelor's degree	0
Graduate or professional degree	0

Table 7 – Median Earnings in the Past 12 Months

Data Source: 2007-2011 ACS

Based on the Business Activity table above, what are the major employment sectors within your jurisdiction?

According to the ACS data, the highest percentages of jobs exist within the following sectors: Manufacturing (27%), Education and Health Care Services (17%), and Finance, Insurance, and Real Estate (13%). The major occupation by sector is overwhelmingly Management (business and financial) followed by Sales and Office.

According to the Metro-North REB, as of the second quarter of 2014, the leading regional industry sectors showing the highest employment were: Education and Health Services (104,261), Professional and Business Services (88,185), Trade, Transportation and Utilities (68,859), Leisure and Hospitality (35,151), and Manufacturing (23,256).

Describe the workforce and infrastructure needs of the business community

The manufacturing industry has identified a critical need for new workers to replace older, highly-skilled workers who are about to retire. According to The Kitty and Michael Dukakis Center for Urban and Regional Policy at Northeastern University report , Staying Power II: A Report Card on Manufacturing in Massachusetts 2012, manufacturers in the state employ a workforce that is aging faster than that of the rest of the economy (Bluestone et al., 2012). As stated by the report, the proportion of the manufacturing workforce in Massachusetts age 45 and above has swelled from 40.5% in 2000 to nearly 54% in 2010. More than a fifth of the workforce - nearly 59,000 of the current 250,000 employees in this sector - are now at least 55 years old.

Further, the growing number of retirees in the healthcare workforce, in combination with the growth in an aging population in need of healthcare services, also presents future workforce areas to address. Current in-demand occupations identified by hospitals and other healthcare providers in the region included medical laboratory technologists and medical laboratory technicians, pharmacists, radiation and imaging technicians, clinical nurse educators, certified physician assistants and advanced clinical practitioners. Area hospitals continued to increase the educational and credential requirements for many of these job openings. Fifty-four percent (54%) of all 2010 job postings in this sector required a minimum of an Associate's degree. Always in demand were certified nursing assistants and personal and home health care assistants.

Describe any major changes that may have an economic impact, such as planned local or regional public or private sector investments or initiatives that have affected or may affect job and business growth opportunities during the planning period. Describe any needs for workforce development, business support or infrastructure these changes may create.

The proposed development of a casino in Everett is a major change likely to occur during the Consolidated Plan period. The project is scheduled to commence construction in 2016. The project is proposed to result in 8,000 total construction-related jobs and permanent jobs when fully operational. The development of the casino is likely to require significant employment training support and infrastructure improvements.

How do the skills and education of the current workforce correspond to employment opportunities in the jurisdiction?

The Metro-North region has the second largest labor force in Massachusetts. The labor force has a full spectrum of workers, from professionals to persons on public assistance. The diversity of the workforce requires a broad menu of available services including workshops, individualized assistance, job search, training, and placements. For dislocated workers, low income adults, and underemployed persons, career training is provided after an assessment of skills and interest. In many cases, occupational skills training, short-term skills development, and intensive job placement assistance is required.

The REB focuses on a continual alignment of curricula with employer needs. The alignment has led to the focus on the four emerging areas listed below (HealthCare, Advanced Manufacturing, Life Sciences, and Information Technology). Additionally, the Metro North REB is a collaborative partner within the Mass Casino Career Training Institute (MCCTI). Founded within Massachusetts Casino legislation, the MCCTI will provide training and placement services within the proposed Everett Casino. Anticipated skills include casino operations, customer service, culinary arts, and hotel operations.

Describe any current workforce training initiatives, including those supported by Workforce Investment Boards, community colleges and other organizations. Describe how these efforts will support the jurisdiction's Consolidated Plan.

The Metro North Regional Employment Board charters two career centers, both operated by Middlesex Community College, to serve the 20-community Metro-North region: Career Source in Cambridge and Chelsea (satellite), and The Career Place in Woburn.

Metro-North REB initiatives include:

- ◆ Persons with Disabilities: Through a Ticket to Work Program, people with disabilities are provided core and intensive services including job placement. Triangle, Inc. in Malden is a partner in this program, providing training in health care and culinary arts.
- ◆ Service to Veterans: Specialized Veterans staff work individually with veterans to ensure a full range of center services. Additionally, the REB hosts a "Hire-A-Veteran" event.
- ◆ Services to Youth: Services were consolidated within The Career Place to improve coordination. Programs include School to Career; WIA Transition Services for high school dropouts, and employment readiness workshops. Youthwork provides summer jobs in 4 NSC communities.

Regional Strategies employed by the Metro North REB focus on creating partnerships that include industries, employers, community colleges, vocational technical schools, other education/training providers, and career centers in the following four priority areas:

- ◆ Healthcare
- ◆ Advanced Manufacturing

- ◆ Life Sciences
- ◆ Information Technology

Does your jurisdiction participate in a Comprehensive Economic Development Strategy (CEDS)?

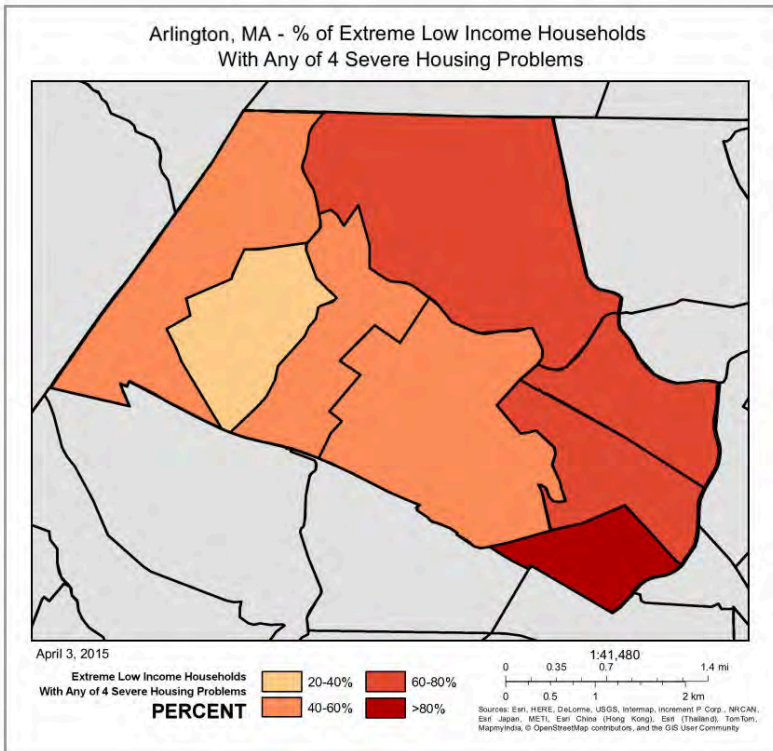
Yes

If so, what economic development initiatives are you undertaking that may be coordinated with the Consolidated Plan? If not, describe other local/regional plans or initiatives that impact economic growth.

- ◆ Yes, the metro Boston area participated in a Comprehensive Economic Development Strategy.
- ◆ http://www.mapc.org/sites/default/files/Metropolitan%20Area%20Planning%20Council_Boston%20MA_%202014%20CEDS.V2.pdf

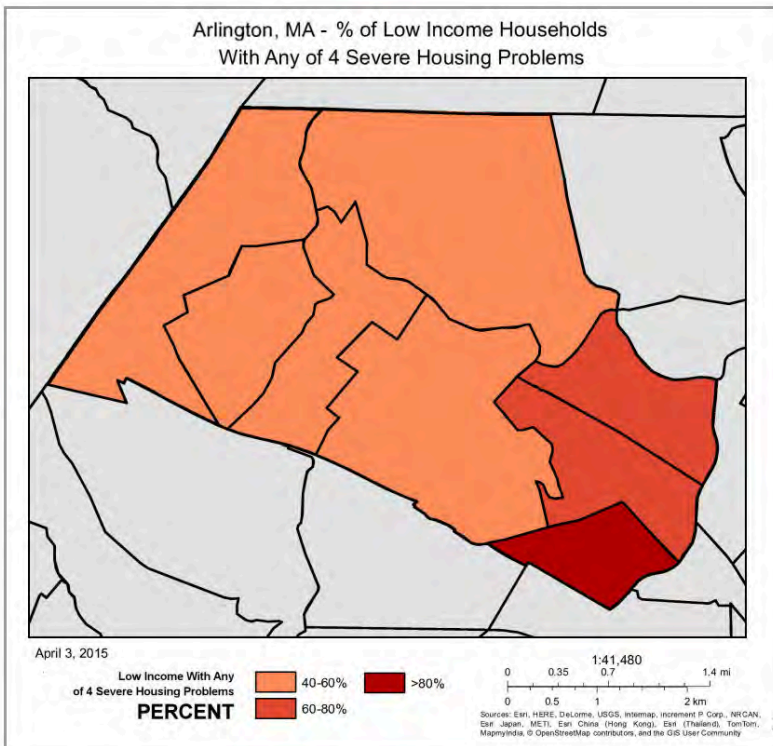
MA-50 Needs and Market Analysis Discussion

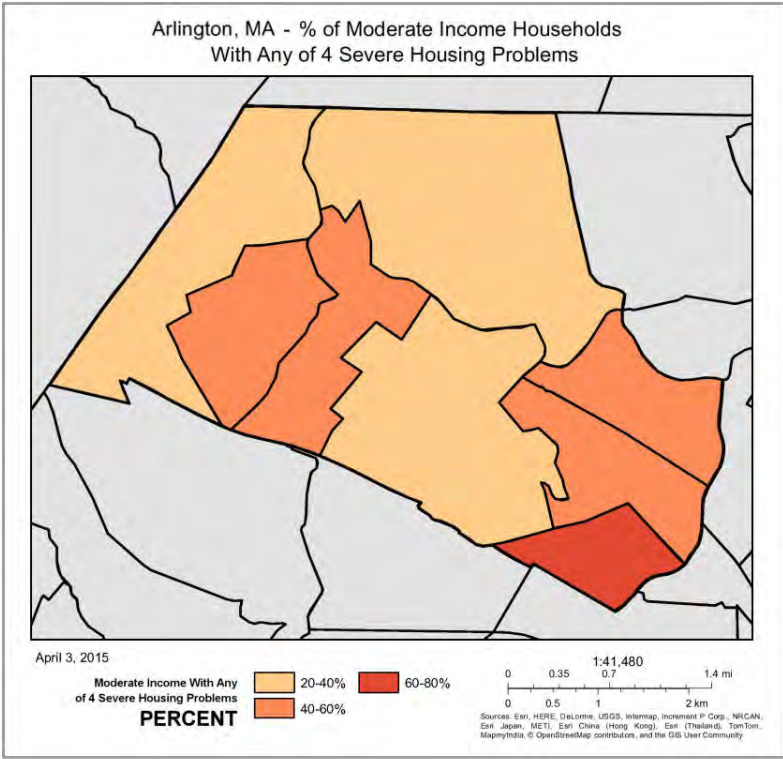
Are there areas where households with multiple housing problems are concentrated? (include a definition of "concentration")



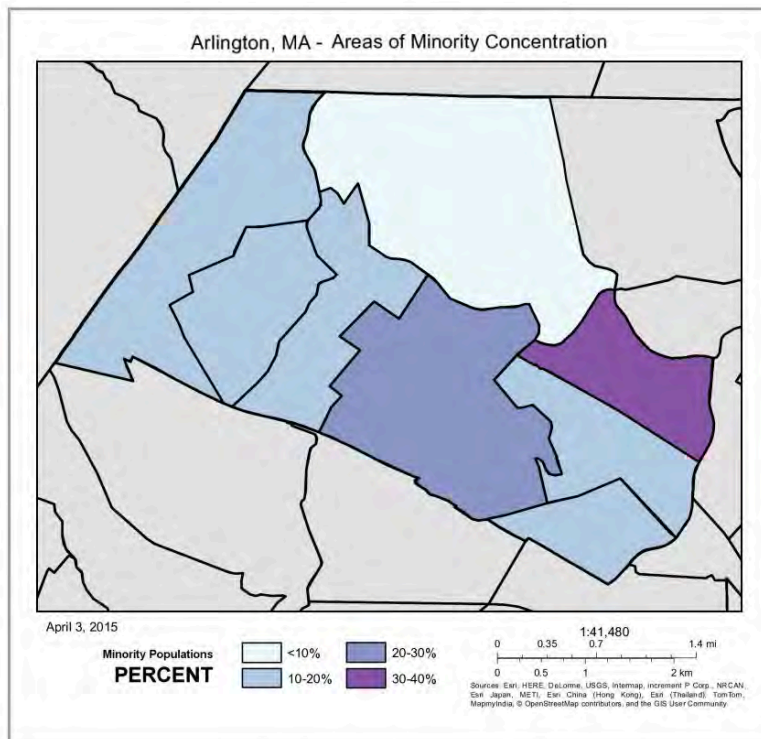
Housing problems for Extremely Low, Low Income, and Moderate Income households exist throughout the Town.

As over 60% of the Town's low and moderate income households experience housing cost burdens, for the purposes of this evaluation, concentrations are defined as more than 60%.





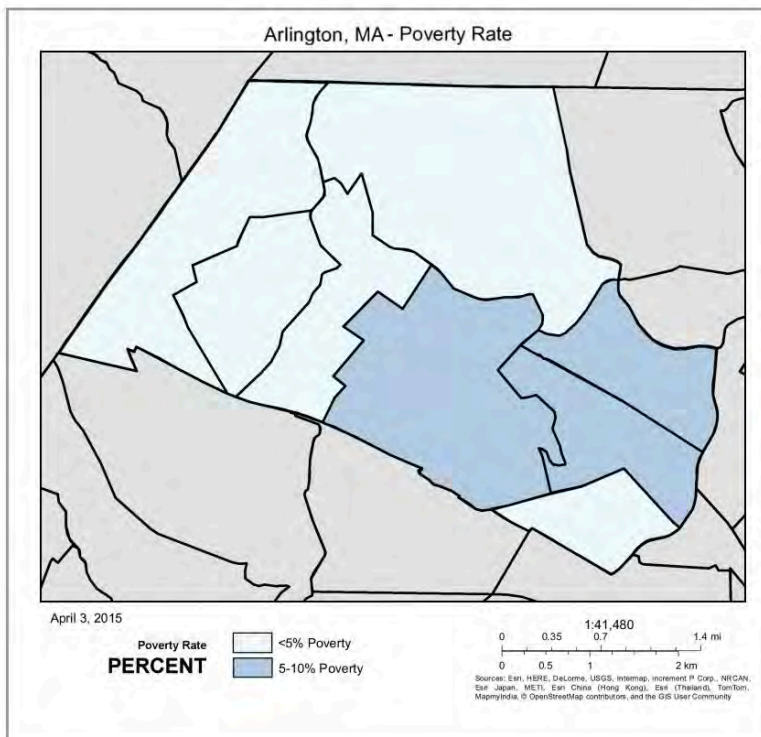
Are there any areas in the jurisdiction where racial or ethnic minorities or low-income families are concentrated? (include a definition of "concentration")



Mapping of minority concentrations and low income families illustrates two adjacent areas that experience concentrations. The neighborhoods that experience a minority and/or poverty concentration are

- ◆ Northeast corner of Arlington, adjacent to Somerville
- ◆ Central Arlington, south of Mass. Ave.

The concentration is defined as poverty rates or minority concentration in excess of 20%.



What are the characteristics of the market in these areas/neighborhoods?

Northeast corner has the town's only family public housing units. It also includes many multi-family properties on small lots.

Are there any community assets in these areas/neighborhoods?

The neighborhood is home to a brand new elementary School, Thompson School.

Are there other strategic opportunities in any of these areas?

Good access to Route 16, Alewife Station, and future green line extension.

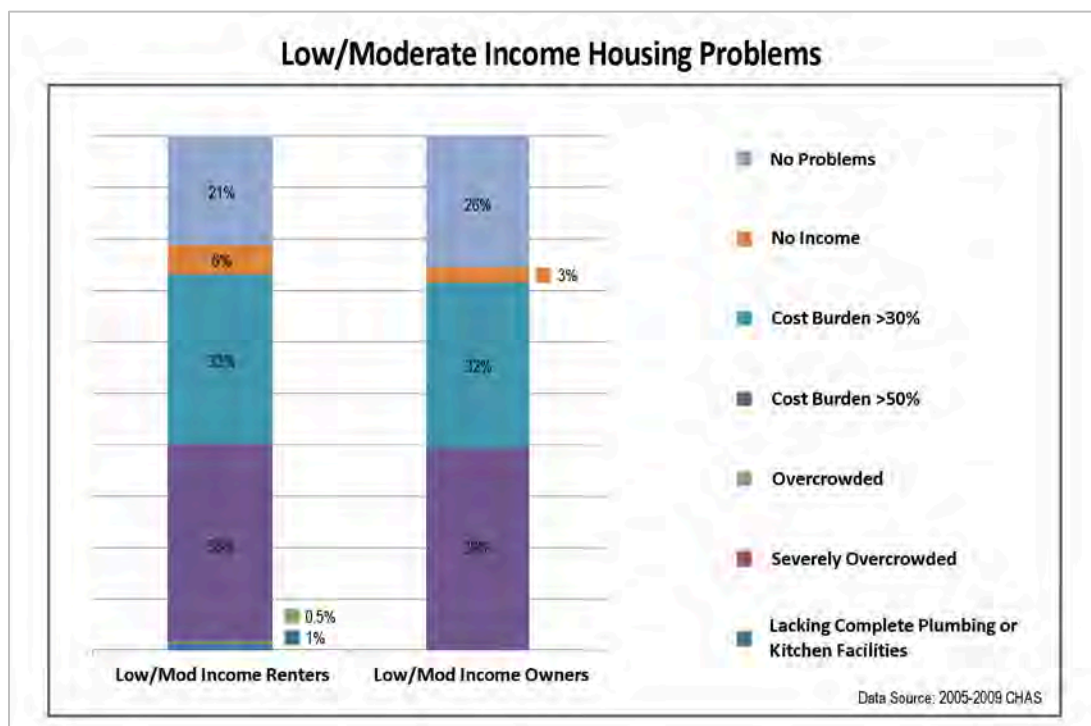
Needs Assessment

NA-05 Overview

Needs Assessment Overview

Arlington is categorized by the Metropolitan Area Planning Council as a Streetcar suburb, comprised of village- and transit-oriented residential neighborhoods with a mix of single family homes, 2-4 family houses, and mid-sized multifamily housing. Arlington has little raw land so new growth occurs through limited redevelopment, infill, and expansion of existing structures.

Arlington's convenient access to employment centers in Boston and Cambridge attracts highly educated and skilled homebuyers and renters. Thirty-nine percent (39%) of its labor force commutes to these two cities. This desirability has resulted in a significant increase in housing values and median rents. Continued housing market pressure could greatly impact the fabric of Arlington's neighborhoods as more traditionally affordable units and non-residential properties are converted to market rate housing.



The housing market demand coupled with commuter trends creates pressure on an aged infrastructure. Arlington has identified the need to "build, operate, and maintain" public facilities, infrastructure, and parks "that are attractive and help to minimize environmental impact and that connect Arlington as a community" as a high priority goal.

Additionally, Arlington has found it difficult to keep up with the cost of community services. Revenue growth has not kept pace with cost growth.

NA-50 Non-Housing Community Development Needs - 91.415, 91.215 (f)

Describe the jurisdiction's need for Public Facilities:

The Town of Arlington has identified Public Facility needs in the following areas:

Publically-Owned Properties

Arlington High School is in need of a major renovation or rebuild. Many of the Town-owned buildings need modernizations or renovations including energy conservation improvements. These publically-owned buildings needing renovation include the Arlington High School, Central School, which houses the Town's Senior Center, the Whittemore Robbins House and its Carriage House, and 23 Maple St.

Recreational Facilities

The Recreation Department recently completed a Recreation Facilities Study to evaluate ADA accessibility. With the information obtained from the recently completed study, a priority list of improvements designed to increase access to recreational facilities for people with disabilities will be created.

How were these needs determined?

Since October of 2012, The Town of Arlington has been engaged in a Master Planning process that solicited input on existing public facilities, utilization, and need. The "Your Town, Your Future Master Plan" contains a public services and facilities element which tries to anticipate the buildings, other facilities, and human resources that a local government will need in order to meet future demands for services. Lead by a Master Plan Advisory Committee, the process has engaged more than 1,500 residents and businesses in 16 workshops, forums, surveys, public presentations, and interviews.

The Town has a long established Capital Planning Committee to help the Town plan for and prioritize capital expenses.

The Recreation Department has established a long-term capital plan that anticipates many more improvements, including a new bath house at Reservoir Beach, field and diamond repairs at Hurd Field and Poets Corner, field and court renovations at Robbins Farm, Scannell Field, and Spy Pond, and new play structures at several town playgrounds. The Arlington Parks Commission conducted an ADA Self-Evaluation that outlines all upgrades needed to reach universal access for recreational facilities. The Recreation Department plans to accomplish a few upgrades each year until their plan is successfully completed.

Master Plan Recommendations include: 1. the Town's need to update its Accessibility Self-Evaluation in 2015, to be followed by an updated ADA Transition Plan; 2. continuing to allocate CDBG funds to install Wheel Chair Ramps; 3. continuing to undertake park renovations and recreational facility improvements; and, 4. preservation, protection, and enhancement of existing Open Space resources.

Describe the jurisdiction's need for Public Improvements:

The Town of Arlington has identified the following Public Improvement needs:

Streets and Sidewalks

There is a need for wheelchair ramps and curb cuts as well as sidewalk replacement/improvements.

Retail Plaza

The Town-owned Broadway Plaza is at the center of the Arlington Center Business District. The Plaza is badly in need of repair and redesign so that it can support economic development opportunities within the central business district.

How were these needs determined?

Through the previously mentioned Master Planning process that solicited input on needed public improvements, known as the "Your Town, Your Future Master Plan". Lead by a Master Plan Advisory Committee, the process has engaged more than 1500 residents and businesses in 16 workshops, forums, surveys, public presentations, and interviews. The public services and facilities element of a master plan tries to anticipate the buildings, other facilities, and human resources that a local government will need in order to meet future demands for services.

In addition, during Consolidated Plan stakeholder sessions and public meetings, input was sought on the priority needs of the Community.

In addition to core DPW administrative functions, the DPW maintains over 100 miles of roadways and 175 miles of sidewalks, provides engineering services (e.g., design, construction oversight, development review), maintains all town parks and playgrounds and all trees on public property, manages building custodians, and also maintains 40 town buildings, 11 cemeteries, the Town's 250 miles of water and sewer infrastructure, and over 150 town vehicles.

Describe the jurisdiction's need for Public Services

Arlington recognizes the need to continue to support the Town's multi-purpose human services agency, the Department of Health and Human Services (HHS). The department provides comprehensive services through the Board of Health, the Council on Aging (COA), Veterans Services, and the Youth Counseling Center. The Town has seen an increase in need for services in all departmental programs.

Statistics from the HHS demonstrate that programs for health services through the Board of Health, Elder Services provided by the Council on Aging (COA), Veterans Services, and Youth, should continue.

Four years ago, the Recreation Department opened an afterschool program for children in grades K-5. Arlington Kid Care, a state-licensed childcare program, operates at the Gibbs School and serves all of the Town's elementary schools, as well as St. Agnes, a local parochial school. The Town has seen an increase in the need for child care and youth programming.

How were these needs determined?

The needs were determined through an evaluation by the Department of Health and Human Services of its participation rates.

During the Consolidated Planning process, stakeholder sessions and public meetings solicited input on priority service needs. Participants spoke of the need to expand youth programs, especially those programs that provide educational and employment opportunities including summer employment. Elder Agencies identified the increased number of elders at risk of homelessness due to high cost of housing, lack of aging in place services, and the need for housing modifications. Residents identified the library system and programming for children, teens, and adults as worthy of additional resources. Examples of library programming include panels of local authors, summer reading programs, teen book groups, and story time. In addition, both facilities have public computer workstations, which are heavily used, and the library recently launched a laptop lending service.

The Process

PR-05 Lead & Responsible Agencies - 91.200(b)

1. Describe agency/entity responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source

The following are the agencies/entities responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

Agency Role	Name	Department/Agency
Lead Agency	ARLINGTON	
CDBG Administrator	ARLINGTON	Department of Planning and Community Development
HOME Administrator	NORTH SUBURBAN CONSORTIUM	Malden Redevelopment Authority

Table 1 – Responsible Agencies

Narrative

The Department of Planning and Community Development is the Town Department charged with the administration of the federal CDBG funds. The Department prepares all plans and reports, provides financial oversight, and monitors program compliance.

The Department also represents the Town within the North Suburban Consortium, the administrating entity for federal HOME funds.

Consolidated Plan Public Contact Information

For information regarding the Consolidated Plan, please contact:

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Planning and Community Development
730 Massachusetts Avenue
Arlington, MA 02476

Phone: 781-316-3096

Email: awhitten@town.arlington.ma.us

PR-10 Consultation - 91.100, 91.200(b), 91.215(I)

1. Introduction

The Town of Arlington through its Department of Planning and Community Development undertook extensive consultations with relevant agencies, organizations, and community-based groups to obtain input on priority needs, recommended strategies, and investment opportunities. The consultations were conducted through a variety of methods including one-on-one interviews, stakeholder sessions, a web-based resident survey, and meetings with existing networks.

Provide a concise summary of the jurisdiction's activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(I)).

The Department of Planning and Community Development, which is responsible for the development of the Consolidated Plan, coordinates many of the planning, community development and housing initiatives within the Town. The Department communicates and collaborates with the relevant Town Departments and independent entities: the Arlington Housing Authority, the Housing Corporation of Arlington, Human Service providers, and the Somerville Continuum of Care. The ongoing collaboration enables the coordination of efforts and investments.

Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness

A representative from the Town's Department of Planning and Community Development serves on the governance body of the Somerville Continuum of Care (CoC) and is an active member. Through attendance at the monthly CoC meetings and participation on CoC subcommittees, the Town is able to direct its efforts as well as programs and services to ensure coordination with the CoC. The Housing Corporation also participates in the Somerville Continuum of Care, which helps the Town coordinate resources for the homeless and at-risk population, and to understand and address the needs.

Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards and evaluate outcomes, and develop funding, policies and procedures for the administration of HMIS

The Town through its active participation in the Somerville Continuum of Care assists in the development of performance standards and evaluates program outcomes. A representative from Arlington's Department of Planning and Community Development serves on the CoC's Planning Subcommittee. The Somerville CoC has fully developed policies and procedures for HMIS administration.

2. Describe Agencies, groups, organizations and others who participated in the process and describe the jurisdiction's consultations with housing, social service agencies and other entities

Table 2 – Agencies, Groups, and Organizations who participated

1	Agency/Group/Organization	Housing Corporation of Arlington
	Agency/Group/Organization Type	Community Housing Development Organization Services – Housing development Service - Homelessness prevention
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Market Analysis
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	The agency was consulted during a private consultation as well as during a community stakeholder session. The Town's Director of Housing also attends Board and Subcommittee meetings of the HCA. The issues identified included the lack of available affordable housing, the escalating market that limits opportunities to produce affordable units, and the significant increase in at-risk households who were impacted by rising rents and condo conversions. Opportunities included use of non-residential properties to produce housing as well as redeveloping existing properties to encourage affordable housing developments. The anticipated outcome is a continued focus on affordable housing development.
2	Agency/Group/Organization	Vision 2020
	Agency/Group/Organization Type	Housing Services - Housing Services - Health Services - Employment Other government - Local Planning Organization Business and Civic Leaders Community residents
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Non-Homeless Special Needs Economic Development Market Analysis

	<p>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>Vision 2020 representatives were consulted in a community stakeholder session. Vision 2020 is a committee of the Town of Arlington that partners community volunteers, Town employees and Town leaders in a joint planning process. The Vision 2020 task groups include: Business, Communication, Community & Citizen Service, Culture & Recreation, Diversity, Education, Environment, Fiscal Resources, and Governance. Representatives identified the community goals of continued focus on public improvements including streets, streetscapes, parks and public facilities. Improvement to community services, especially those programs serving youth and elders. The finalization of the Vision 2020 process will result in improved coordination.</p>
3	Agency/Group/Organization	Minuteman Senior Services
	Agency/Group/Organization Type	<p>Services - Elderly Persons</p> <p>Services - Persons with Disabilities</p> <p>Services - Persons with HIV/AIDS</p> <p>Services - Health</p>
	What section of the Plan was addressed by Consultation?	<p>Housing Need Assessment</p> <p>Public Housing Needs</p> <p>Non-Homeless Special Needs</p>
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	<p>The agency was consulted as part of a community stakeholder session. The issues identified include the need for support to elders to maintain housing stability, the growing issue of hoarding, and the number of elders at risk of homelessness as their long-term rental housing costs rise significantly due to an escalating market. The anticipated outcome is an assessment of opportunities to increase linkages between providers and housing developers.</p>
4	Agency/Group/Organization	Council on Aging
	Agency/Group/Organization Type	<p>Services - Housing</p> <p>Services - Health</p> <p>Other government - Local</p>
	What section of the Plan was addressed by Consultation?	<p>Non-Homeless Special Needs</p> <p>Economic Development</p>

	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	The agency was consulted during a community stakeholder session. The issues identified were ongoing support for elders, expanding employment opportunities for elders through job readiness and technology training, and issues related to the ability of seniors to maintain their homes. The anticipated outcome is the continued focus on elder needs and additional focus on aging in place services and the impact of housing cost on fixed-income elders.
5	Agency/Group/Organization	Arlington Boys and Girls Club
	Agency/Group/Organization Type	Services - Children Services - Health Services - Education
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Non-Homeless Special Needs
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	The agency was consulted within a community stakeholder session. Issues identified included: expanded programming for youth, the need to focus on job readiness skills, and the demand for recreational opportunities. The Town will seek to improve coordination with job readiness programs and economic development initiatives.
6	Agency/Group/Organization	Department of Public Works
	Agency/Group/Organization Type	Other government - Local Grantee Department
	What section of the Plan was addressed by Consultation?	Economic Development Market Analysis
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	The Department was consulted as part of a community stakeholder session. The Department identified the following priorities: continued implementation of a street and sidewalk improvement program, including wheelchair ramps, which is based upon a professional assessment of existing conditions, public improvements along Mass Ave that will spur additional private investments, and ADA compliance within parks as identified in a recent Park Study.

7	Agency/Group/Organization	Arlington Youth Consultation Center
	Agency/Group/Organization Type	Services - Children Services - Persons with Disabilities Services - Persons with HIV/AIDS Services - Victims of Domestic Violence Services - Health Services - Education Services - Employment Services - Victims Child Welfare Agency
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	The agency was consulted within a community stakeholder session. Identified needs and priorities are for the continued individual and family counseling for Arlington residents whose problems involve children or adolescents aged 3-21. Issues addressed include parent-child conflict, family changes such as divorce or loss, alcohol/substance abuse, depression, ADHD, learning disabilities, major mental illness and social/behavioral issues.
8	Agency/Group/Organization	North Suburban HOME Consortium
	Agency/Group/Organization Type	Housing Other government - County Other government - Local Regional organization Planning organization
	What section of the Plan was addressed by Consultation?	Housing Need Assessment
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	The North Suburban Consortium, a membership organization of surrounding local communities was consulted in series of meetings held during the Consolidated Planning process. The consultation process will result in the establishment of housing priorities and HOME funding allocations consistent with Member Community needs.

9	Agency/Group/Organization	Arlington Housing Authority
	Agency/Group/Organization Type	Housing Services - Housing Services - Persons with Disabilities
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	The agency was consulted during a private consultation. The issues identified included the escalating rents that have created a challenge for mobile subsidy holders to find housing, the rehabilitation needs of public housing stock, and the desire to better coordinate self-sufficiency and workforce development programs. The anticipated outcome is the linkage with PHA programs with WIA efforts.
10	Agency/Group/Organization	Triangle, Inc.
	Agency/Group/Organization Type	Services - Children Services - Persons with Disabilities Services - Health Services - Education Services - Employment
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homelessness Strategy Non-homeless Special Needs Market Analysis
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	The agency was consulted during a private consultation. The issues identified included: personal safety for persons with disabilities, accessible affordable housing, and living wage job employment opportunities. Anticipated outcomes include further workforce development and focus on partnerships that lead to expanded affordable housing.

11	Agency/Group/Organization	Arlington Recreation Department
	Agency/Group/Organization Type	Services - Housing Services - Children Services - Elderly Persons Services - Persons with Disabilities Services - Victims of Domestic Violence Health Agency Grantee Department
	What section of the Plan was addressed by Consultation?	Non-homeless Special Needs
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	The Department was consulted during a community stakeholder session. Issues identified included the educational and recreational needs of children and families. The Department is committed to increasing programs and improving access for all residents. Anticipated outcomes include funding to support park improvements and further expansion of programs and the ability to prioritize park improvements and recreational programs.
12	Agency/Group/Organization	AIDS Action Committee of MA
	Agency/Group/Organization Type	Services - Persons with Disabilities Services - Persons with HIV/AIDS
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs Homelessness Strategy
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	The agency was consulted on a regional basis in a private consultation. The agency identified the lack of affordable housing and the rising incidence of Hep C. The agency identified the continued improvement and coordination of affordable housing providers and mainstream service providers as a goal.

13	Agency/Group/Organization	HARBORCOV INC
	Agency/Group/Organization Type	Services - Housing Services - Children Services - Victims of Domestic Violence Services - Homeless Services - Health Services - Education Services - Employment Child Welfare Agency
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homelessness Strategy Homeless Needs - Families with children Non-homeless Special Needs Economic Development Market Analysis
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	The agency was consulted on a regional basis regarding domestic violence programs and services in Greater Boston. The agency identified the need for coordinated access for affordable and public housing. The need for safe, scattered-site apartments for victims fleeing their abuser. The agency identified improved coordination with regional PHAs as a priority.

Identify any Agency Types not consulted and provide rationale for not consulting

All agency types were consulted.

Other local/regional/state/federal planning efforts considered when preparing the Plan

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Continuum of Care	Somerville Homeless Coalition	The CoC has prioritized Permanent Supportive Housing and provision of important case management and other services that may include job training, money management training, health care, mental health counseling and substance abuse treatment

Table 3 – Other local/regional/federal planning efforts

Describe cooperation and coordination with other public entities, including the State and any adjacent units of general local government, in the implementation of the Consolidated Plan (91.215(I))

During the Consolidated Planning process, the Town of Arlington sought input and guidance from all of the major housing, health, mental health and service agencies. Arlington's key constituencies and entities participating in the preparation of the Arlington Master Plan and the community-driven Vision 2020 planning process also contributed to this process. As members of the Somerville Continuum of Care and the regional North Suburban HOME Consortium, the Town of Arlington plans and implements key housing and homeless initiatives on a regional basis.

The Town of Arlington coordinated the development of the Consolidated Plan through its participation in two regional efforts: public hearings and web-based survey. The implementation of the Consolidated Plan's strategies will be coordinated with regional efforts while responding to the identified needs of Arlington's low and moderate income persons.

PR-15 Citizen Participation - 91.401, 91.105, 91.200(c)

1. Summary of citizen participation process/Efforts made to broaden citizen participation

The Town through the Department of Planning and Community Development implemented a broad-based approach to maximizing citizen participation and input into the identification of priority needs and investment strategies to address those needs. Citizen participation efforts included three public forums, a web-based resident survey with over 400 respondents, and two Consortium-wide meetings.

Input from this extensive participation process was utilized to establish the funding priorities for CDBG and HOME funds

Table 4 – Citizen Participation Outreach

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/ attendance	Summary of Comments received	Summary of comments not accepted and reasons	URL (if applicable)
1	Public Meeting	Non-targeted/ broad community	On 12/12/2014, the Town of Arlington held a public meeting to review the Consolidated and Annual Action Planning process and solicit input on community needs and priorities.	One member of the community gave testimony on the challenge of determining priorities and affirming that the Town had found an appropriate balance in past allocations. There were no specific concerns identified; only praise for the past practice of allocating funds to qualified agencies to implement needed projects.	All comments were accepted.	

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/ attendance	Summary of Comments received	Summary of comments not accepted and reasons	URL (if applicable)
2	Internet Outreach	Non-targeted/ broad community	The Town in coordination with the North Suburban Consortium launched a comprehensive web-based survey.	400 residents responded to the web-based survey. Priorities identified included affordable housing, economic development, creation of economic opportunities, and street improvements.	All comments were accepted.	
3	Public Hearing	Non-targeted/ broad community	The Board of Selectmen convened on Thursday, 2/5/2015 at 7:30 p.m. to overview proposals for the Community Development Block Grant (CDBG) Program.	Comments acknowledged the merits of the proposals received and recognition that available resources could not sufficiently meet needs.	All comments were accepted.	

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/ attendance	Summary of Comments received	Summary of comments not accepted and reasons	URL (if applicable)
4	Public Meeting	Non-targeted/ broad community	The Town of Arlington conducted a public meeting on 3/31/15 to review and approve the Consolidated Plan and Annual Action Plan.	Comments will be received during the 30 day public input process.	All comments will be accepted.	

Strategic Plan

SP-05 Overview

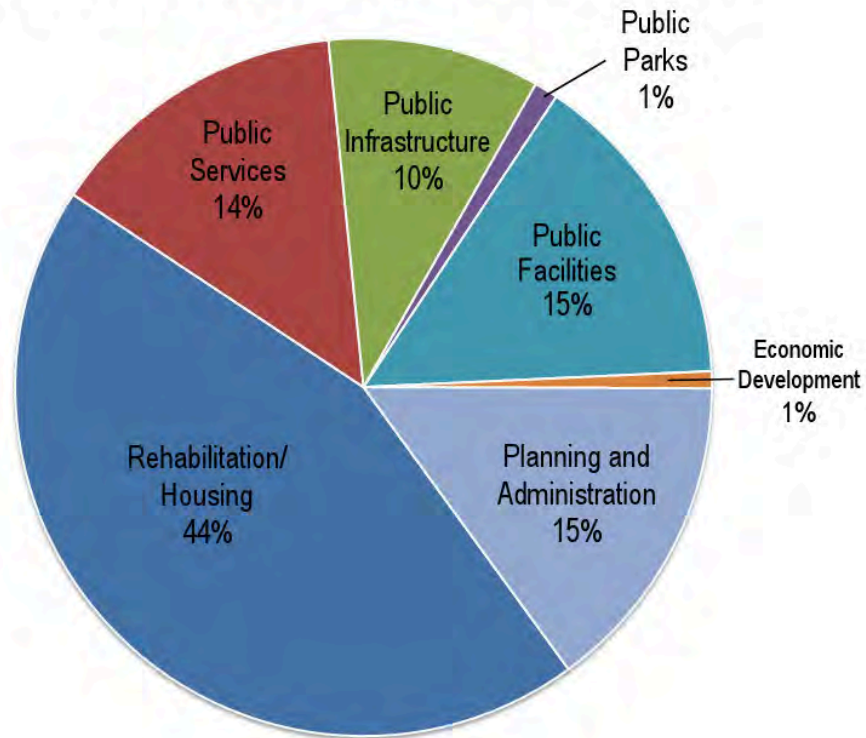
Strategic Plan Overview

The four Consolidated Plan Goals represent those needs identified as high priorities during the extensive Consolidated Plan Consultation and Citizen Participation process. These four goals are the basis for the Strategic investments in projects and programs that the Town will make to address these needs during the five year Consolidated Plan period. The goals are as follows:

- ◆ **Economic Development** Expand the business base through redevelopment or investment in commercial properties and creation of local employment opportunities for residents.
- ◆ **Affordable Housing** Increase the availability of affordable housing - both rental and homeownership - and improve the condition of the Town's aged housing stock.
- ◆ **Public Facilities, Infrastructure, and Parks** Protect historic public spaces, open spaces and wetlands, and gardens; improve parks, streets, sidewalks and water/sewer infrastructure; increase access and utilization for all residents.
- ◆ **Public Services** Provide essential services that improve the quality of life and opportunities to low and moderate income persons, especially youth, elders, and special needs persons.

To achieve these goals, the Town proposes to invest its CDBG Program funds in accordance with the following chart:

Five Year CDBG Program Allocations



Five Year CDBG Program Budget

The ultimate expenditure of funds during the Consolidated Plan may differ for reasons such as market changes, investment opportunities, and availability of CDBG funds and other resources. The goals of the plan will only be amended through a HUD-approved Substantial Amendment process.

SP-10 Geographic Priorities - 91.415, 91.215(a)(1)

Geographic Area

Table 1 - Geographic Priority Areas

General Allocation Priorities

Describe the basis for allocating investments geographically within the state

The Community Development Block Grant (CDBG) program is intended to predominantly serve the needs of areas and individuals that are low and moderate income as defined by HUD. The CDBG Eligibility map and corresponding chart of eligible Census tracts/block groups identify those Arlington areas eligible for CDBG Low Mod Area Investments.

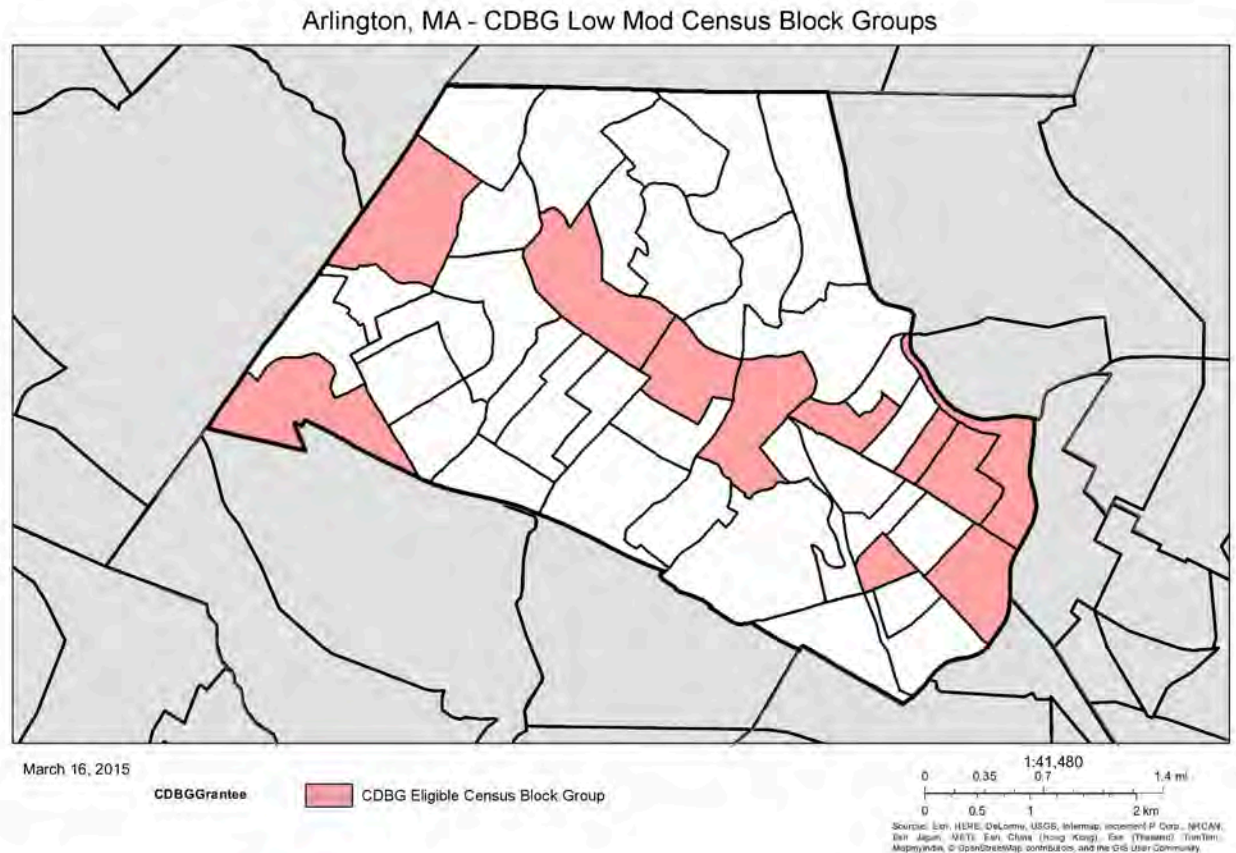
While Arlington is able to invest CDBG funds on priority projects within those areas, HUD encourages Entitlement Communities like Arlington to evaluate the benefits of geographic targeting to maximize community outcomes. Geographic targeting is viewed as an effective strategy for neighborhood stabilization. Coordinated investments in public infrastructure, public parks, economic development, and housing within a concentrated geographic area are most likely to yield meaningful improvements in those target areas.

During the course of this Consolidated Plan period, the Town of Arlington will continue to evaluate the opportunities and benefits of geographic targeting. Consistent with recognized Best Practices, Arlington will consider the following, prior to implementation of geographic targeting:

1. Utilization of relevant data that supports concentrated investment;
2. Identification of 'Shovel Ready' Investment Opportunities;
3. Evaluation of opportunities to leverage funds or enhance outcomes of Neighborhood Improvement efforts;
4. Solicitation of public input;

The HOME Investment Partnership program (HOME) is required to serve only low and moderate income households but is not required to be geographically targeted. As a member of the North Suburban HOME Consortium, the Town of Arlington has access to HOME funds to support Affordable Housing Development projects as well as direct assistance to homebuyers. HOME funds will be expended Town-wide.

Name	Tract	Block Group	LM	LM Universe	Low Mod %
Arlington	356300	1	740	975	75.90%
Arlington	356702	3	800	1485	53.87%
Arlington	356702	7	245	495	49.49%
Arlington	356300	2	610	1265	48.22%
Arlington	356701	1	620	1310	47.33%
Arlington	356300	4	405	960	42.19%
Arlington	356300	6	240	595	40.34%
Arlington	356500	6	240	625	38.40%
Arlington	356500	3	680	1790	37.99%
Arlington	356601	1	505	1505	33.55%
Arlington	356701	5	210	630	33.33%
Arlington	356602	1	480	1525	31.48%
Arlington	356701	3	310	995	31.16%
Arlington	356701	2	315	1185	26.58%
Arlington	356400	4	160	610	26.23%
Arlington	356100	1	180	745	24.16%
Arlington	356701	6	220	930	23.66%
Arlington	356601	4	215	910	23.63%
Arlington	356601	3	150	635	23.62%
Arlington	356701	4	200	865	23.12%
Arlington	356100	3	180	810	22.22%
Arlington	356100	2	300	1455	20.62%
Arlington	356602	3	155	775	20.00%
Arlington	356500	2	250	1275	19.61%
Arlington	356400	2	240	1345	17.84%
Arlington	356602	4	125	710	17.61%
Arlington	356500	4	120	735	16.33%
Arlington	356601	2	180	1130	15.93%
Arlington	356300	3	105	740	14.19%
Arlington	356702	1	175	1290	13.57%
Arlington	356602	2	115	850	13.53%
Arlington	356500	1	115	880	13.07%
Arlington	356300	5	80	615	13.01%
Arlington	356500	5	160	1270	12.60%
Arlington	356702	2	105	835	12.57%
Arlington	356400	7	85	680	12.50%
Arlington	356702	4	75	660	11.36%
Arlington	356400	8	85	915	9.29%
Arlington	356400	5	70	800	8.75%
Arlington	356400	6	90	1260	7.14%
Arlington	356400	1	50	710	7.04%
Arlington	356702	5	50	780	6.41%
Arlington	356400	3	30	820	3.66%
Arlington	356702	5	25	845	2.96%



CDBG Entitlement Areas

SP-25 Priority Needs - 91.415, 91.215(a)(2)

Priority Needs

Table 2 – Priority Needs Summary

1	Priority Need Name	Economic Development
	Priority Level	High
	Population	Extremely Low Low Moderate Large Families Families with Children Persons with Mental Disabilities Persons with Physical Disabilities Non-housing Community Development
	Geographic Areas Affected	Town-wide
	Associated Goals	Economic Development
	Description	Redevelopment or investment in commercial sites and support for small businesses
	Basis for Relative Priority	The Town of Arlington recognizes that its business tax base has decreased, creating a hardship on tax paying residents. Yet, with little developable commercial land, the opportunities to expand the business base are limited. Redevelopment or investment in commercial sites is viewed as the key to expanding the tax base and employment opportunities for residents.
2	Priority Need Name	Affordable Housing
	Priority Level	High

	Population	Extremely Low Low Moderate Large Families Families with Children Individuals Victims of Domestic Violence Elderly Frail Elderly Persons with Mental Disabilities Persons with Physical Disabilities Persons with Developmental Disabilities Persons with Alcohol or Other Addictions Victims of Domestic Violence
	Geographic Areas Affected	Town -wide
	Associated Goals	Affordable Housing Development Housing Rehabilitation
	Description	<p>The demand for housing created within the Boston area market has resulted in significant increases to housing values and rents. The escalating housing cost has reduced the number of affordable units available, the conversion of once affordable multi-family rental properties into condominiums, non-residential space into housing units, and the redevelopment of smaller properties into high-end homes. Census data indicates that more than 32% of Arlington residents experience a housing cost burden.</p> <p>Additionally, the Town of Arlington has a variety of distinctive housing stock that defines the identity of Arlington's neighborhoods. 64% of owner-occupied housing and 57% of rental housing stock was constructed prior to 1950. Rehabilitation of the existing aged housing stock is essential to the health and safety of Arlington residents.</p>
	Basis for Relative Priority	After broad community and stakeholder participation in the Consolidated Planning process and the Town's Master Planning efforts, the Town identified Housing Investments as a high priority. Arlington's Master Plan, adopted on Feb 4, 2015, included a detailed analysis of housing stock, conditions, market trends, and affordability. This extensive data supported the Consolidated Plan process designation as Affordable Housing as a high priority.
3	Priority Need Name	Public Facilities, Infrastructure, and Parks

	Priority Level	High
	Population	Extremely Low Low Moderate Middle Large Families Families with Children Public Housing Residents Elderly Frail Elderly Persons with Mental Disabilities Persons with Physical Disabilities Persons with Developmental Disabilities Non-housing Community Development
	Geographic Areas Affected	Low Moderate Income Census Tracts
	Associated Goals	Public Facilities Public Parks and Open Spaces Public Infrastructure
	Description	<p>The Town of Arlington is committed to the preservation of its historic public spaces, open spaces and wetlands, paths, and gardens, as well as the need to protect and improve its natural resources. The Town has updated its Open Space and Recreation plan, which details need, goals, and objectives related to public parks and open spaces. The Town's Park and Recreation Commission has developed a long-term capital plan and is studying the improvements needed to achieve current ADA standards.</p> <p>Arlington has 100 miles of roads, 175 miles of sidewalks, and 250 miles of water and sewer infrastructure. The public infrastructure is aged and need of repair or replacement.</p>
	Basis for Relative Priority	After broad community and stakeholder participation in the Consolidated Planning process and the Town's Master Planning efforts, the Town identified investments in public facilities, public infrastructure, public spaces, and the Town's natural resources as high priorities. The Town's Master Plan provides community input supporting the high priority designation.
4	Priority Need Name	Public Services
	Priority Level	High

	Population	Extremely Low Low Moderate Large Families Families with Children Mentally Ill Veterans Victims of Domestic Violence Elderly Frail Elderly Persons with Mental Disabilities Persons with Physical Disabilities Persons with Developmental Disabilities
	Geographic Areas Affected	Town -wide
	Associated Goals	Public Services
	Description	The Town of Arlington views itself as a "full service" community. Arlington has a multi-purpose social service agency, the Department of Health and Human Services (HHS). The Department includes the Board of Health, the Council on Aging, Veterans Services, and the Youth Counseling Center. In addition to the essential services provided by the HHS programs, non-profit human service agencies provide public service programs for youth, elders, and low-income households.
	Basis for Relative Priority	After broad community and stakeholder participation in the Consolidated Planning process and the Town's Master Planning efforts, the Town identified Public Services as a high priority. Data within the Needs Assessment and Market Analysis, while regional, served as an additional basis for the designation as a high priority need.

SP-35 Anticipated Resources - 91.420(b), 91.215(a)(4), 91.220(c)(1,2)

Introduction

The Town anticipates receipt of CDBG funds in the amount of approximately \$1,000,000 annually. To maximize the impact of the CDBG Entitlement funds, the Town expends significant general government funds and encourages all partners and projects to strategically leverage additional funds.

As a member of the North Suburban Consortium, the Town has available HOME Investment Partnership Funds to support direct assistance to moderate income homebuyers and to subsidize the development cost of affordable housing projects.

Anticipated Resources

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Reminder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	1,042,348	150,000	81,000	1,273,348	4,600,000	Re-programmed funds will be utilized to support year 1 activities. Actual amounts may vary slightly.

Table 3 - Anticipated Resources

Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied

The Town of Arlington anticipates CDBG funds will leverage additional resources. Non-Entitlement funds, that will be used to further the goals of the Strategic Plan may include: private foundations, organizations, and individuals. The following leveraged resources are anticipated during the Consolidated Plan:

Town General Funds: The projected Town budget commits resources for the priority activities including Public Park, Facilities, and Infrastructure, Health and Human Services (HHS), and Economic Development.

Affordable Housing Resources: Affordable Housing Developments are likely to utilize a variety of State Housing Resources including Housing Bond funds, the Mass Rental Voucher program, funds for historic preservation, and private mortgage financing.

Philanthropy: Private funding from national, state, and local funders including the United Way, Symmes Trust, Private Foundations, Arlington Patrolman Association, and private donors. Additionally, the Housing Corporation of Arlington raises private donations from Town residents and businesses from a Walk for Affordable Housing (\$37,000), Homeless Prevention Appeal letter (\$35,000) and Annual Meeting and Membership dues (\$65,000).

New Market Tax Credits: NMTCs were created in 2000 as part of the Community Renewal Tax Relief Act to encourage revitalization efforts. The NMTC program provides tax credit incentives for equity investment.

Section 8 Funds: Section 8 is administered by the Arlington Housing Authority and provides rental subsidies to approximately 400 Arlington households.

The HOME program matching requirements are met through State Housing Bond funds and the Mass Rental Voucher program. Matching funds requirements are monitored by the Malden Redevelopment Authority as the NSC Lead Agency.

If appropriate, describe publically owned land or property located within the state that may be used to address the needs identified in the plan

No publically owned land is intended to be used to address priority needs.

Discussion

The priorities identified within the Strategic Plan are the outcome of an extensive, comprehensive effort to identify community needs. The Strategic Plan assesses the available resources available to meet those needs. The Town of Arlington's investments will leverage public and private funds to address the economic development, affordable housing, community development, and special needs populations' needs.

SP-40 Institutional Delivery Structure - 91.415, 91.215(k)

Explain the institutional structure through which the jurisdiction will carry out its consolidated plan including private industry, non-profit organizations, and public institutions.

Responsible Entity	Responsible Entity Type	Role	Geographic Area Served
HOUSING CORPORATION OF ARLINGTON	CHDO	Ownership Rental	Jurisdiction
ARLINGTON BOYS AND GIRLS CLUB	Subrecipient	Public Services	Jurisdiction
FIDELITY HOUSE	Subrecipient	Public Services	Region
ARLINGTON HOUSING AUTHORITY	PHA	Public Housing Public Services	Jurisdiction
Town of Arlington Department of Health and Human Services and Department of Recreation	Subrecipient	Public Services	Jurisdiction

Table 4 - Institutional Delivery Structure

Assessment of Strengths and Gaps in the Institutional Delivery System

The Institutional structure within the Town of Arlington has been developed over years of successful operation. Arlington is truly a full-service community. Arlington has a multi-purpose social service agency, the Department of Health and Human Services (HHS). The Department includes the Board of Health, the Council on Aging, Veterans Services, and the Youth Counseling Center. In addition to the essential services provided by the HHS programs, the Arlington Housing Authority, the private, non-profit Housing Corporation of Arlington play key roles in the development and provision of affordable housing.

Through clearly defined roles and responsibilities within a collaborative working environment, the Town of Arlington has a delivery system capable of undertaking projects, programs, and services to meet the priority needs of low and moderate income residents.

Availability of services targeted to homeless persons and persons with HIV and mainstream services

Homelessness Prevention Services	Available in the Community	Targeted to Homeless	Targeted to People with HIV
Homelessness Prevention Services			
Counseling/Advocacy	X	X	
Legal Assistance			

Homelessness Prevention Services	Available in the Community	Targeted to Homeless	Targeted to People with HIV
Homelessness Prevention Services			
Mortgage Assistance			
Rental Assistance	X		
Utilities Assistance			
Street Outreach Services			
Law Enforcement			
Mobile Clinics			
Other Street Outreach Services			
Supportive Services			
Alcohol & Drug Abuse			
Child Care			
Education	X		
Employment and Employment Training			
Healthcare			
HIV/AIDS			
Life Skills			
Mental Health Counseling	X		
Transportation	X		
Other			

Table 5 - Homeless Prevention Services Summary

Describe how the service delivery system including, but not limited to, the services listed above meet the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth)

The Town of Arlington is not a direct recipient of public or private resource with which to address homelessness or to prevent homelessness. Arlington is an active member of the Somerville Continuum of Care (CoC), which is administered by the City of Somerville. Arlington supports the goals of the CoC and the efforts of regional non-profits and service providers to provide coordinated access and services. Arlington is able to utilize the CoC partnership to direct homeless residents to appropriate services.

The Town does provide funding services to veterans through the Town's Department of Health and Human Services' Veterans program. The Office is supported by Arlington General Government funds as well as State resources.

The Town of Arlington is not a direct recipient of public or private resources with which to address the needs of HIV families. Despite the lack of direct funding to support these vulnerable households, mainstream services are provided through a network of regional providers. Services are available to homeless, at-risk households, veterans, and persons with HIV.

Describe the strengths and gaps of the service delivery system for special needs population and persons experiencing homelessness, including, but not limited to, the services listed above

The Town of Arlington is an active member of the Somerville Continuum of Care (CoC), which coordinates an effective service delivery system for persons experiencing homelessness. The CoC has identified the insufficient supply of permanent affordable housing as a gap, and the removal of barriers to workforce participation as a strategy to end homelessness. The Town of Arlington funds affordable housing efforts as well as a number of education and employment skills programs, consistent with the CoC's priorities.

Provide a summary of the strategy for overcoming gaps in the institutional structure and service delivery system for carrying out a strategy to address priority needs

The Town of Arlington is not a direct recipient of public funds dedicated to homeless or any particular special needs population, but has consistently funded public service programs for vulnerable populations and special needs persons. Through its funding decisions, the Town selects programs that seek to stabilize at-risk populations by funding affordable housing, scholarships and food support, jobs and tutoring for youth.

SP-45 Goals - 91.415, 91.215(a)(4)

Goals Summary Information

Sort Order	Goal Name	Start Year	End Year	Category	Needs Addressed	Funding	Goal Outcome Indicator
1	Economic Development	2015	2019	Non-Housing Community Development	Economic Development	CDBG: \$50,000	Facade treatment/business building rehabilitation: 5 Business assisted
2	Affordable Housing Development	2015	2019	Affordable Housing	Affordable Housing	CDBG: \$1,692,680	Rental units rehabilitated: 45 Household Housing Unit Direct Financial Assistance to Homebuyers: 5 Households Assisted
3	Housing Rehabilitation	2015	2019	Affordable Housing	Affordable Housing	CDBG: \$1,125,000	Homeowner Housing Rehabilitated: 40 Household Housing Unit
4	Public Facilities	2015	2019	Non-Housing Community Development	Public Facilities, Infrastructure, and Parks	CDBG: \$950,000	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 542 Persons Assisted
5	Public Parks and Open Spaces	2015	2019	Non-Housing Community Development	Public Facilities, Infrastructure, and Parks	CDBG: \$70,000	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 500 Persons Assisted

Sort Order	Goal Name	Start Year	End Year	Category	Needs Addressed	Funding	Goal Outcome Indicator
6	Public Infrastructure	2015	2019	Non-Housing Community Development	Public Facilities, Infrastructure, and Parks	CDBG: \$625,000	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 500 Persons Assisted
7	Public Services	2015	2019	Homeless Non-Homeless Special Needs	Public Services	CDBG: \$894,260	Public service activities other than Low/Moderate Income Housing Benefit: 9800 Persons Assisted

Table 6 – Goals Summary

Goal Descriptions

1	Goal Name	Economic Development
	Goal Description	Financing for commercial property improvements; provision of economic development technical assistance
2	Goal Name	Affordable Housing Development
	Goal Description	Development of affordable rental and ownership units
3	Goal Name	Housing Rehabilitation
	Goal Description	Rehabilitation of existing housing stock
4	Goal Name	Public Facilities
	Goal Description	Improvements to Public Facilities including Historic Preservation
5	Goal Name	Public Parks and Open Spaces
	Goal Description	Improvements to Public Parks and Open Spaces

6	Goal Name	Public Infrastructure
	Goal Description	ADA compliant sidewalks, curb cuts
7	Goal Name	Public Services
	Goal Description	Provision of essential public services to youth, elders, and vulnerable populations.

SP-65 Lead-based Paint Hazards - 91.415, 91.215(i)

Actions to address LBP hazards and increase access to housing without LBP hazards

Hazards created by lead-based paint are addressed through enforcement of the Lead Paint Notification Laws, the promotion of the MassHousing “Get The Lead Out Program, which provides Lead Remediation financing to eligible property owners, and the integration of lead remediation in the housing rehabilitation programs and affordable housing development programs.

Public Awareness and Education is the keystone of an effective public health policy. The Commonwealth’s Childhood Lead Paint Prevention Program (CLPP) provides a wealth of information on the hazards, safe treatment, and legal responsibilities related to Lead-based Paint Hazards. The CLPP additionally tracks childhood blood testing rates and incidence of poisoning. The commitment to raise public awareness led to the passage of Massachusetts’ Lead Law that requires property owners to remove or cover all lead paint hazards in homes built before 1978 if a child under 6 resides in the home.

In addition, a Rental Property Owner must provide these notifications and forms prior to execution of the rental agreement:

- ◆ Provide a copy of lead inspections reports
- ◆ Provide a copy of the letter of compliance
- ◆ Any information about lead in the home

A Seller of home built prior to 1978 must provide the Buyer the following:

- ◆ Property Transfer Notification
- ◆ A signed Property Transfer Lead Certification
- ◆ Any information about lead in the home
- ◆ A copy of any lead inspection report, Letter of Compliance, or Letter of Interim Control
- ◆ A 10 day period to have the home inspected for lead at the Buyer’s expense.

The Commonwealth operates the “Get the Lead Out” program through certified Local Rehabilitation Agencies and private lenders. The program provides secondary financing at desirable rates to remediate/remove lead hazards from residential units. The funds, while limited, are available throughout the Commonwealth. Additionally, the Town of Arlington and the North Suburban HOME Consortium provide rehabilitation financing to eligible households.

How are the actions listed above integrated into housing policies and procedures?

Arlington and the North Suburban HOME Consortium have fully integrated Lead Hazard education and remediation into housing policies and programs. The Town of Arlington and the NSC require compliance with Mass Lead Notification Laws to be documented within all project files. Affordable rental projects are required to be free of lead-based paint hazards prior to occupancy; first time homebuyers are required to sign the Commonwealth’s Transfer of Property Notification in the case of purchasing of existing properties; and, any new construction or substantial rehabilitation will be fully lead compliant.

Additionally, CDBG and HOME Programs' Policies and Procedures require the following:

1. The Property Owner is required to provide the required notice to all occupants
2. The home to be inspected by a trained professional
3. Assessment if the project is low, moderate, or high-risk of requiring de-leading
4. Work is to be performed by appropriate party
5. The monitoring de-leading to ensure compliance with federal and state laws
6. The obtaining of project clearance

The Town of Arlington has prioritized the creation of lead-safe housing.

SP-70 Anti-Poverty Strategy - 91.415, 91.215(j)

Jurisdiction Goals, Programs and Policies for reducing the number of Poverty-Level Families

The Town of Arlington has three over-arching poverty reducing goals: Economic Growth, creation of middle income jobs, and self-sufficiency programs and support for households living in poverty. In the long term, this focus on economic development and creation of middle income jobs will mean that Arlington residents will be better able to afford housing in Arlington. In the short term, support and self-sufficiency programs reduce the likelihood of housing instability, especially of elders and disabled populations.

Performance measures for each Anti-poverty goal are as follows:

Economic Growth

- ◆ Increase General Fund non-residential tax revenue
- ◆ Increase business activity within Central Business District and Neighborhood Commercial Corridors

Creation of Middle Income Jobs

- ◆ Decrease the unemployment rate
- ◆ Increase the median Arlington income
- ◆ Reduce the number of persons living in poverty

Support and Self-Sufficiency Programs

- ◆ Increase Arlington resident participation in Workforce Development programs
- ◆ Decrease the housing cost burden for Elders and Disabled persons

Additionally, an evaluation of trends in the for-sale housing prices, even in a time period that includes the foreclosure crisis and economic recession, concludes that helping Arlington residents become first time homeowners can be a way of building the wealth of low and moderate income families, although Arlington recognizes that homeownership is not the best option for every household.

How are the Jurisdiction poverty reducing goals, programs, and policies coordinated with this affordable housing plan?

The Town's Anti-Poverty strategy is coordinated with this Consolidated Plan as follows:

Economic Development Growth Initiatives

- ◆ **Business Development** - The Plan prioritizes the need for economic development and improvements to commercial properties and Business Districts, and funds ADA improvements in Year 1.

- ◆ **Provision of Training to Small Businesses** - The Consolidated Plan identifies support for small business development as a priority.

Creation of Middle Income Jobs

- ◆ **Provision of job readiness and job training programs** - The Consolidated Plan prioritizes job readiness and training programs and identifies collaboration with Workforce Development programs as an Institutional Delivery System goal.

Self-Sufficiency Programs

- ◆ **Public Services** - The Consolidated Plan prioritizes afterschool programs and Senior Services. The Town has proposed funding for both programs in Year 1 of the Plan.

SP-80 Monitoring - 91.230

Describe the standards and procedures that the jurisdiction will use to monitor activities carried out in furtherance of the plan and will use to ensure long-term compliance with requirements of the programs involved, including minority business outreach and the comprehensive planning requirements

All CDBG-funded projects and programs are monitored by the Department of Planning and Community Development for compliance with all applicable regulations and contract provisions. The Department approaches monitoring as an ongoing process from award through project completion. Section 3 and Equal Opportunity Contracting is included within the department's monitoring functions.

The Department performs the following monitoring functions:

1. Inclusion of program requirements within funding agreements;
2. Review of reimbursement requests through desk audits, and if appropriate, field observations;
3. Review of grant recipient's program reports for eligibility of beneficiaries and of activities;
4. Provision of technical assistance upon request or as determined by desk reviews.

The monitoring process is regularly evaluated to ensure effectiveness and improve efficiencies.

HOME program requirements are monitored by the Malden Redevelopment Authority as the administrator of the HOME Investment Partnership Program.